# **Red Lobster**

**EXCLUSIVE NET-LEASE OFFERING** 



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#### CONFIDENTIALITY AND DISCLAIMER

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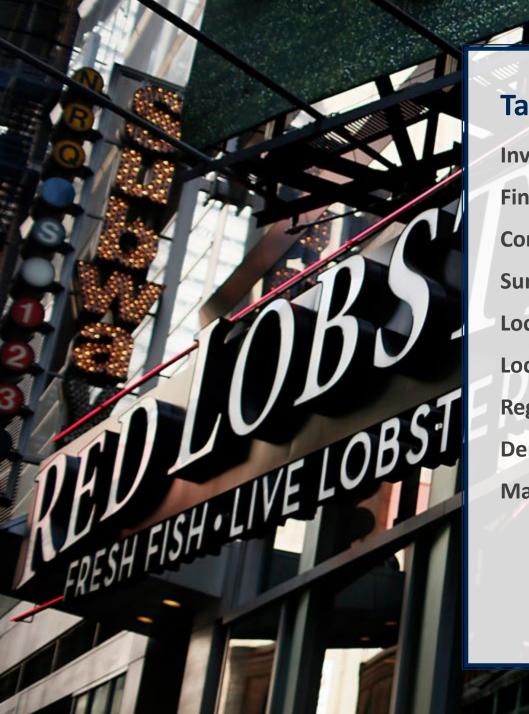
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# **Investment Highlights**

PRICE: \$7,531,818 | CAP: 6.00% | RENT: \$451,909



#### **About the Investment**

- ✓ Long-Term, Absolute Triple-Net (NNN) Lease with Approximately 24 Years Remaining on the Base Term
- ✓ Corporate Tenant | Corporate Guaranty
- ✓ Attractive Rental Increases of Two Percent (2.00%) Annually
- ✓ Four (4), Five (5)-Year Tenant Renewal Options

#### **About the Location**

- ✓ Dense Retail Corridor | Target, Dick's Sporting Goods, Home Goods, Marshalls, JCPenney, Macy's, Kohl's, Dillard's, Dollar Tree, Publix, Walgreens, Barnes & Noble, Chick-fil-A, Carrabba's Italian Grill, Buffalo Wild Wings, Firehouse Subs, KFC, TGI Fridays, Pollo Tropical and Many More
- ✓ Heavily Trafficked Area | S. University Drive, W Boward Blvd, and I-595 | Average Daily Traffic Counts Exceeding 64,734, 52,479 and 163,310 Respectively
- ✓ Densely Populated Area | There are More Than 377,533 Individuals Residing Within a Five-Mile Radius
- ✓ Compelling Location Fundamentals | Located As a Suburb of Fort Lauderdale, FL | Major City in the United States

#### **About the Tenant / Brand**

- ✓ Red Lobster is the largest seafood restaurant concept in the world and is an iconic fullservice brand with broad demographic appeal and a significant advertising budget (2ndlargest in casual dining)
- ✓ The Company was founded in 1968 and currently operates over 700 restaurants throughout the United States and Canada, and has more than 40 franchised restaurants in international markets
- ✓ Red Lobster is led by an experienced management team with a history of success leading the brand (average 27+ years experience across executive team)
- ✓ The company generates \$2.5B in revenue and is the 6th-largest casual dining concept in
  North America







# **Financial Analysis**





PROPERTY DESCRIPTION				
Property	Red Lobster			
Property Address	803 S. University Drive			
City, State ZIP	Plantation, FL 33324			
Year Built / Renovated	1989 / 1993			
Building Size (SF)	7,978			
Lot Size (Acres)	+/- 1.91			
Type of Ownership	Fee Simple			
THE OFFERING				
Purchase Price	\$7,531,818			
CAP Rate	6.00%			
Annual Rent	\$451,909			
LEASE SUMMARY				
Property Type	Net-Leased Restaurant			
Tenant	Red Lobster Hospitality LLC			
Guarantor	Red Lobster Intermediate Holdings, LLC			
Lease Commencement	July 28, 2014			
Lease Expiration	July 31, 2044			
Lease Term Remaining	24 Years			
Lease Type	Triple Net (NNN)			
Roof & Structure	Tenant Responsible			
Rental Increases	2.00% annually			
Options to Renew	Four (4), Five (5)-Year Options			

RENT SCHEDULE							
Lease Year	Annual Rent	<b>Monthly Rent</b>	Rent Escalation				
Current	\$451,909	\$37,659	-				
Year 8	\$460,947	\$38,412	2.00%				
Year 9	\$470,166	\$39,181	2.00%				
Year 10	\$479,569	\$39,964	2.00%				
Year 11	\$489,161	\$40,763	2.00%				
Year 12	\$498,944	\$41,579	2.00%				
Year 13	\$508,923	\$42,410	2.00%				
Year 14	\$519,101	\$43,258	2.00%				
Year 15	\$529,483	\$44,124	2.00%				
Year 16	\$540,073	\$45,006	2.00%				
Year 17	\$550,875	\$45,906	2.00%				
Year 18	\$561,892	\$46,824	2.00%				
Year 19	\$573,130	\$47,761	2.00%				
Year 20	\$584,592	\$48,716	2.00%				
Year 21	\$596,284	\$49,690	2.00%				
Year 22	\$608,210	\$50,684	2.00%				
Year 23	\$620,374	\$51,698	2.00%				
Year 24	\$632,782	\$52,732	2.00%				
Year 25	\$645,437	\$53,786	2.00%				
Year 26	\$658,346	\$54,862	2.00%				
Year 27	\$671,513	\$55,959	2.00%				
Year 28	\$684,943	\$57,079	2.00%				
Year 29	\$698,642	\$58,220	2.00%				
Year 30	\$712,615	\$59,385	2.00%				

#### **INVESTMENT SUMMARY**

Marcus & Millichap is pleased to present the exclusive offering for a Red Lobster located at 803 S University Drive in Plantation, FL. The site consists of roughly 7,978 rentable square feet of building space on an estimated 1.91-acre parcel of land. This Red Lobster is subject to a long-term, absolute triple-net (NNN) lease, which commenced July 28, 2014. The current annual rent is \$451,909 and is scheduled to increase by 2.00% annually throughout the remainder of the base term and in each of the four (4), five (5)-year tenant renewal options.







- Red Lobster is the largest seafood restaurant concept in the world and is an iconic full service brand with broad demographic appeal and a significant advertising budget (2<sup>nd</sup> largest in casual dining).
- The Company was founded in 1968 and currently operates 700+ restaurants throughout the United States and Canada and has 40+ franchised restaurants in international markets.
- Red Lobster is led by an experienced management team with a history of success leading the brand (average 27+ years experience across executive team).
- The company generates \$2.5B in revenue and is the 6<sup>th</sup> largest casual dining concept in North America.

### 

- On July 28th, 2014, Golden Gate Capital ("GGC") acquired Red Lobster from Darden Restaurants.
- Red Lobster is now an independently owned company, completely separate from Darden Restaurants.
- Golden Gate Capital has a long, successful track record and significant experience with multi-unit restaurant and retail businesses.







### **OUR HISTORY**

#### FRESH IS IN OUR FOOD

Each day, you'll find an updated selection of fresh fish on our Today's Fresh Fish menu, not to mention live Maine lobster, freshly baked Cheddar Bay Biscuits™, crisp salads and a host of fresh seafood recipes waiting to be explored.

#### FRESH IS IN OUR KNOWLEDGE

No one knows seafood better than we do. As global seafood buyers, we have employees stationed throughout the world who inspect our seafood the moment it comes out of the water. They ensure it meets standards that are second to none. Then, the renowned chefs at our culinary center deliver the fresh expertise that turns it all into something truly special.

#### FRESH IS IN OUR DEDICATION

We hold ourselves to the highest standards for service, quality and a welcoming atmosphere. And we're focused on doing what's right – for our employees, in our communities and in the world.

#### FRESH IS IN OUR COMMITMENT

You deserve the freshest food and thinking. So every time you visit one of our seafood restaurants or our online seafood store, you'll find an uncommon commitment to deliver the best of the sea with fresh energy and fresh ideas that we hope will make you want to come back again and again.

We invite you to come in and experience our commitment to quality for yourself. Whether it's choosing your favorite fresh fish from our "Today's Fresh Fish" menu, or selecting your favorite seafood to be prepared over our wood-fired grill, Red Lobster is the place you can enjoy fresh, delicious seafood now and for generations.





RED	LOBSTER 1968
1970	Bill Darden opens the first Red Lobster in Lakeland, Florida
General Mills acquires Red Lobster and rapidly expands nationally	1983
1984	Our 1st Canadian restaurant opens in Ontario
Out Lobsterfest® promotion begins, giving guests the best variety of lobster anywhere	1988
1989	We introduce our famous and delicious Cheddar Bay Biscuits®
We operate 450 US and 55 Canadian restaurants	1996
2003	We introduce "Walt's Favorite Shrimp", named after one of our earliest employees
We celebrate our 35th anniversary of serving fresh, delicious seafood	2004
2006	Endless Shrimp® is introduced, and becomes an annual guest-favorite promotion
"Today's Fresh Fish" gives guests a daily selection of national and local fresh fish favorites	2008
2013	We introduce Wood-Fire Grills and Certified Grill Masters in every restaurant
We celebrate our 45th anniversary and operate more than 700 locations worldwide	2014
worldwide	Acquisition by Golden Gate Capital ("GGC"





### **Strong Market Position**

- Red Lobster is the largest seafood restaurant concept in the world and the 6<sup>th</sup> largest casual dining concept in the United States with over \$2.5 billion in annual sales and 700+ restaurants.
- The Company is the category killer in the seafood casual dining space, holding almost 50% market share.
  - Largest share of any restaurant concept in any segment.
- 6<sup>th</sup> largest overall casual dining concept in the US.

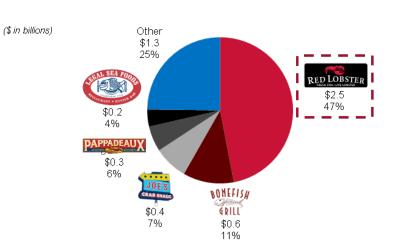
### **Significant Scale With Broad Geographic Reach**



### **6<sup>th</sup> Largest Casual Dining Concept in the US**

#### (\$ in billions) Chill's Outback Friday's Hooters O'Charley's Olive Garden Buffalo Wild Wings Cheesecake Factory Red Lobster Texas Roadhouse Ruby Tuesday Red Robin LongHorn F. Chang's Logan's Roadhouse Carrabba's Cheddar's

### ~50% Share in Seafood Casual Dining







# Iconic Brand With Unparalleled Customer Loyalty

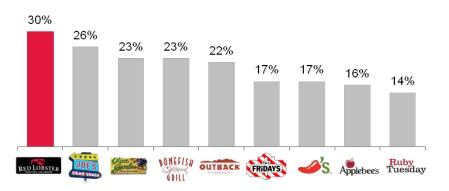
- Red Lobster has strong consumer appeal and broad usage across multiple dining out occasions, including high-crave, healthier "good for you" and special meal occasions.
- The brand has a strong foundation of loyal guests, who visit 1-2 times per month and account for more than 50% of sales.
- Red Lobster is the clear leader in casual dining seafood, and the most indispensable brand among major casual dining concepts, further indicating strong consumer loyalty.

# **Healthy and Recently Remodeled Restaurant Base**

- Over \$320 million invested in remodels covering >90% of restaurants over the past 9 years.
- \$1.4 billion in overall capital expenditure investment over the past 11 years.
- New Bar Harbor format has strong appeal across customer base.
- 100% of restaurants are cash flow positive.

### **Indispensability vs. Peers**

Indispensability (How difficult it would be for me to 'give up' ever going there again ) - % very difficult (10 out of 10) shown



### **New Bar Harbor Format**

**Before** 















### Red Lobster is led by an experienced management team with prior success leading the brand.



Kim Lopdrup CEO (31 years in Restaurant Industry)

- Kim served as President of Red Lobster from FY2005 to FY2011, a period of consistent, above-market growth for the brand
- Prior to his return to Red Lobster, Kim served as President of Specialty Restaurant Group and New Business
- Before joining Darden, Kim served as EVP and COO of North America for Burger King, and at Dunkin' Brands as VP of Marketing and CEO of its international division
- BBA, College of William & Mary; MBA with distinction, Harvard Business School



Salli Setta
President
(28 years in Restaurant
Industry)

- Salli was named President of Red Lobster in July of 2013
- Prior to her promotion to President, Salli served as Red Lobster's EVP of Marketing, before which she
  held numerous roles in Marketing and Culinary at Olive Garden during its turnaround, including VP
  Marketing and SVP Culinary and Beverage
- 24 years of experience in restaurant marketing, advertising and menu development; named "Menu Strategist of the Year" in 2003; recipient of three Menu Masters' Awards and a Silver Effie for her work on the "Hospitaliano" ad campaign
- BA, University of Central Florida; MBA, Florida Institute of Technology



Bill Lambert CFO (12 years in Restaurant Industry)

- Bill served as CFO of Red Lobster from FY2006 to FY2010
- Prior to his return to Red Lobster, Bill served as CFO of LongHorn Steakhouse
- Prior to joining Darden and Red Lobster, Bill spent 21 years with Federated Department Stores in various roles including CFO of Macy's Central
- BS, Duke University; MBA, University of Michigan



Chip Wade
EVP
Operations
(30 years in Restaurant
Industry)

- Darryl "Chip" Wade is EVP of Operations at Red Lobster
- Previously, Chip held positions in Enterprise Operations at Darden and as SVP of its Smokey Bones brand
- Outside of Darden, Chip previously served as COO of Legal Sea Foods and in various operations management roles at TGI Friday's
- BA, Widener University; MBA, University of Texas







### GOLDEN GATE CAPITAL

- Golden Gate Capital (GGC) is a San Francisco-based Private Equity firm with over \$15 billion of capital under management.
- GGC has been one of the most active acquirers of multi-unit restaurant and retail companies.
  - Over the past 10 years, GGC has invested in restaurant and retail companies with annual revenues in excess of \$15 billion.
- GGC's investors include leading educational endowments, non-profit foundations, and selected entrepreneurs and managers.
- Investment approach is to partner with strong management teams to acquire strong, established brands with an opportunity to grow earnings through better execution, productivity improvements and unit growth.
- Excellent track record with acquiring and growing divisions of corporations.

### Select Restaurant Investments

### Restaurant Private Equity Investments





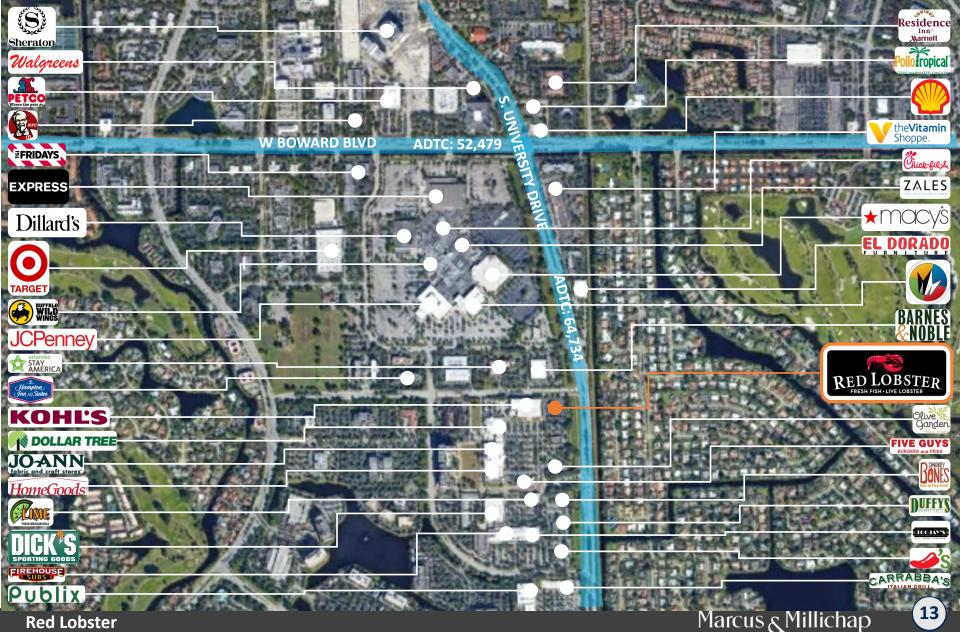






# **Surrounding Area**







### **Location Overview**

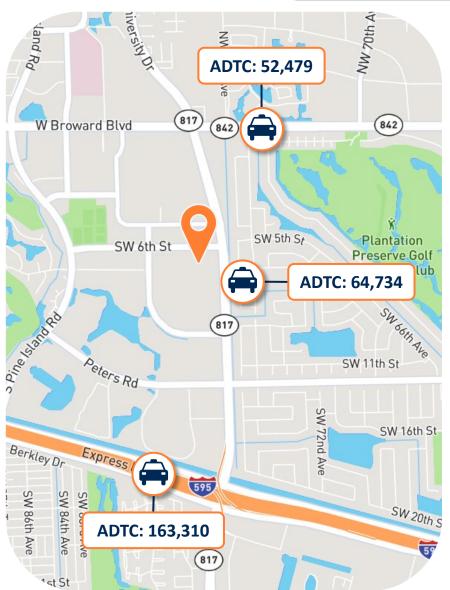
803 S. University Drive, Plantation, FL 33324



This Red Lobster benefits from premium frontage on S University Drive which experiences average traffic counts of 64,734 vehicles per day. S University Drive intersects with W Broward Blvd and I-595 which bring an additional 52,479 and 163,310 vehicles into the immediate area, respectively. There are more than 128,810 individuals residing within a three-mile radius of the subject property and approximately 350,305 individuals within a five-mile radius.

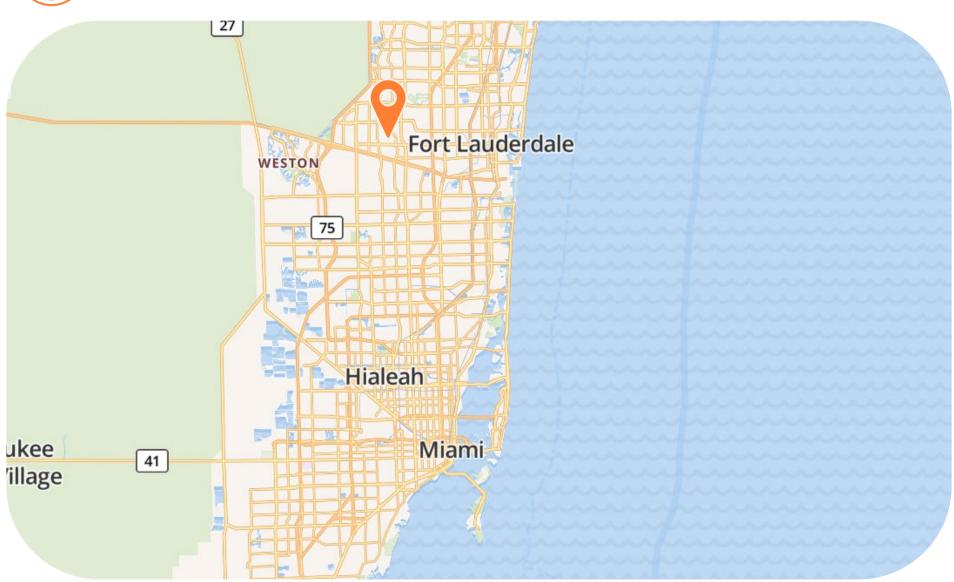
The subject property is well-positioned in a dense retail corridor, benefiting from its proximity to major national and local retailers, hospitality accommodations shopping centers, and medical facilities. Major national tenants include: Target, Dick's Sporting Goods, Home Goods, Marshalls, JCPenney, Macy's, Kohl's, Dillard's, Dollar Tree, Publix, Walgreens, Barnes & Noble, Chick-fil-A, Carrabba's Italian Grill, Buffalo Wild Wings, Firehouse Subs, KFC, TGI Fridays, Pollo Tropical, as well as many more. This Red Lobster property also benefits from sitting less than four miles south of The Plantation General Hospital, which has a bed count exceeding 260, offers surgical services including orthopedic, sports medicine, thoracic oncology and endovascular procedures. Plantation General Hospital Medical serves as the top resource in the surrounding area for cancer treatment, diagnostic imaging, and orthopedic treatment. Within walking distance of the subject property is the oldest club in the city, the Fort Lauderdale Country Club. FLCC is a 293-acre establishment, home to a 36-hole championship golf course, and other various amenities. Less than 20 minutes from the subject property is the Fort Lauderdale-Hollywood International Airport. In 2018, the airport processed over 35 million passengers, a 10% increase from the previous year, speaking to the growth of the surrounding area.

Plantation is a city in Broward County, FL, and has population of over 90,000. The city is known for its high quality of living and year-round warm weather. This makes Plantation an ideal stop for many individuals in search of a permanent or vacation south Florida home. The city also benefits from proximity to Fort Lauderdale and Hollywood Florida, which are some of the top tourists' destinations in the state. This mix of tourism residential traffic provides the subject property with a consistent customer base.





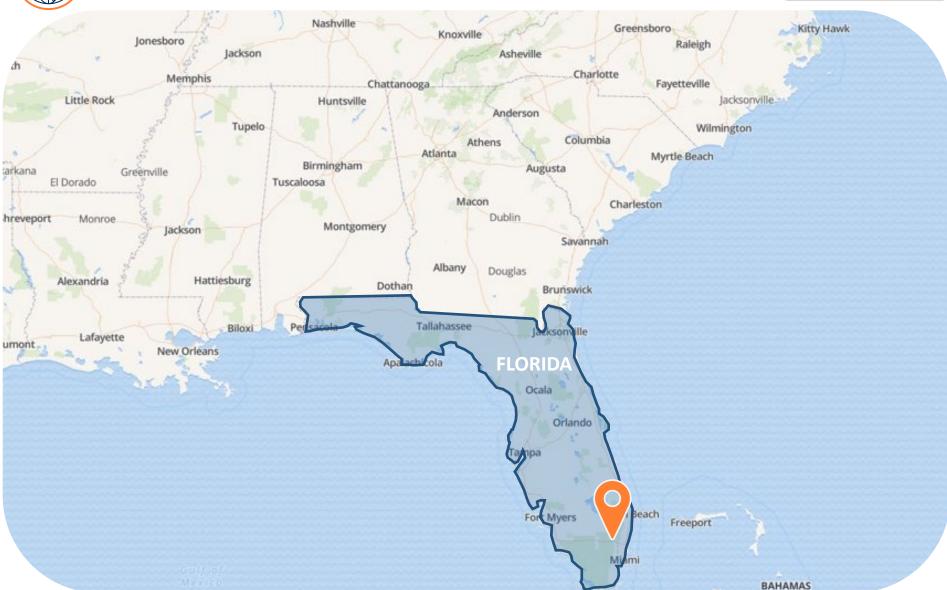






# **Regional Map**

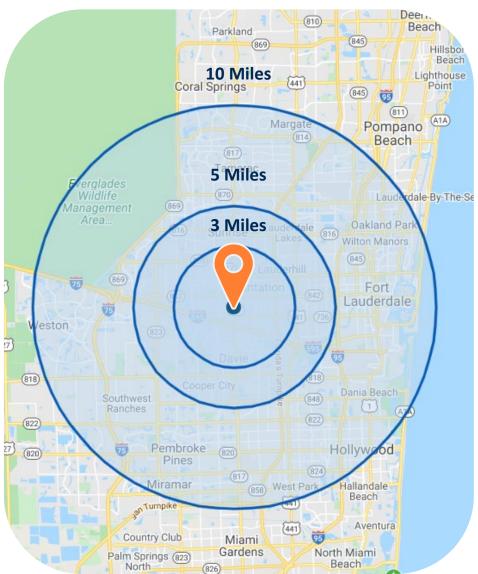






# **Demographics**



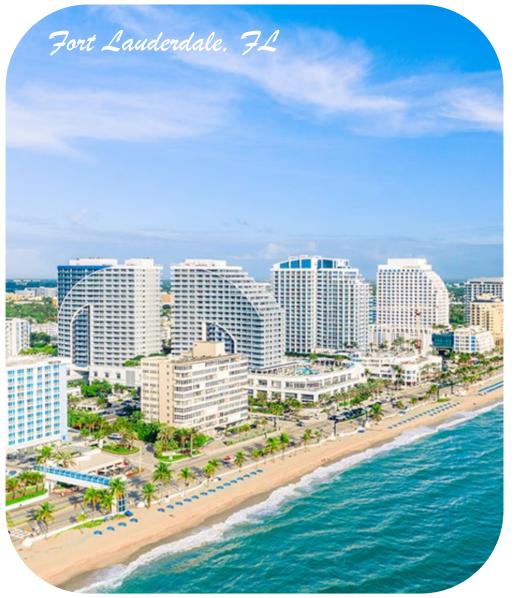


	3 Miles	5 Miles	10 Miles
POPULATION			
2024 Projection	131,041	383,979	1,335,506
2019 Estimate	128,820	377,533	1,312,738
2010 Census	120,005	350,305	1,217,064
2000 Census	116,673	342,476	1,160,901
INCOME			
Average	\$89,031	\$74,951	\$78,533
Median	\$62,398	\$52,282	\$54,445
Per Capita	\$36,158	\$29,079	\$31,211
HOUSEHOLDS	50.404	4.40.706	
2024 Projection	53,194	148,786	530,270
2019 Estimate	52,117	145,983	519,942
2010 Census	47,813	133,705	475,583
2000 Census	47,498	134,054	460,470
HOUSING			
2019	\$238,002	\$194,838	\$222,752
EMPLOYMENT	454540		4 000 740
2019 Daytime Population	151,543	337,232	1,336,742
2019 Unemployment	3.01%	3.66%	3.51%
2019 Median Time Traveled	28 Mins	30 Mins	30 Mins
DACE O ETHANCITY			
RACE & ETHNICITY White	64.23%	51.13%	55.48%
Native American	0.10%	0.06%	0.07%
African American	23.65%	38.04%	32.93%
Asian/Pacific Islander	4.38%	3.48%	3.47%
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### **Market Overview**

803 S. University Drive, Plantation, FL 33324



Fort Lauderdale is a city in the U.S. state of Florida, 25 miles north of Miami. It is the county seat of Broward County and a principal city in the Miami Metropolitan area. The city is a popular tourist destination, with an average year-round temperature of 75.5 °F and 3,000 hours of sunshine per year. Greater Fort Lauderdale, encompassing all of Broward County, hosted 13 million overnight visitors in 2018. There were over 560 hotels, and nearly 36,000 hotel rooms. From that, the county collected nearly \$87 million from its 5% hotel development tax it charges. Additionally, 3.89 million cruise passengers passed through its Port Everglades, making it the 3rd largest cruise port in the world. Fort Lauderdale is a major manufacturing and maintenance center for yachts. The boating industry is responsible for over 109,000 jobs in the county. With its many canals, and proximity to the Bahamas and Caribbean, it is also a popular vachting vacation stop, and home port for 42,000 boats, and approximately 100 marinas and boatyards. Additionally, the annual Fort Lauderdale International Boat Show, the world's largest boat show, brings over 125,000 people to the city each year.

Companies based in the Fort Lauderdale area include AutoNation, Citrix Systems, Commcare Pharmacy, DHL Express, KEMET Corporation, SEACOR Holdings, Spirit Airlines, and National Beverage Corporation. The largest employers in the county are Tenet Healthcare, which employs 5,000 people; American Express, which employs 4,200; FirstService Residential, which employs 3,900; Motorola, which employs 3,000, and Maxim Integrated Products, which employs 2,000 people.



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# Marcus & Millichap

### **EXCLUSIVE NET-LEASE OFFERING**



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