INTERNATIONAL CAR WASH GROUP SALE-LEASEBACK

DBA. Car Wash USA

- 20-Year Sale-Leaseback
- Corporate Guarantee
- #1 Car Wash Operator Globally
- Absolute Triple-Net (NNN) Lease
- More Than 900 Locations
- ✤ Accelerated Depreciation

OFFERING MEMORANDUM



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Like all real estate investments, this investment carries significant risks. Buyer and Buyer's legal and financial advisors must request and carefully review all legal and financial documents related to the property and tenant. While the tenant's past performance at this or other locations is an important consideration, it is not a guarantee of future success. Similarly, the lease rate for some properties, including newly-constructed facilities or newlyacquired locations, may be set based on a tenant's projected sales with little or no record of actual performance, or comparable rents for the area. Returns are not guaranteed; the tenant and any guarantors may fail to pay the lease rent or property taxes, or may fail to comply with other material terms of the lease; cash flow may be interrupted in part or in whole due to market, economic, environmental or other conditions. Regardless of tenant history and lease guarantees, Buyer is responsible for conducting his/her own investigation of all matters affecting the intrinsic value of the property and the value of any long-term lease, including the likelihood of locating a replacement tenant if the current tenant should default or abandon the property, and the lease terms that Buyer may be able to negotiate with a potential replacement tenant considering the location of the property, and Buyer's legal ability to make alternate use of the property.

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Investment Highlights PRICE: \$2,774,811 | CAP: 5.75% | RENT: \$159,552



About the Investment

- ✓ 20-Year Triple-Net (NNN) Sale-Leaseback: At Closing the Tenant Will Execute a Brand New 20-Year Absolute Triple-Net Lease. The Lease Will Have No Landlord Responsibilities.
- ✓ **Corporate Guarantee**: The Lease is Subject to a Corporate Guarantee by International Car Wash Group Ltd. (UK) "ICWG" and the More Than 900 Locations Across Europe, Australia and the U.S.
- ✓ Accelerated Depreciation: This Property Qualifies for 15 Year Accelerated Depreciation

About the Location

- ✓ Dense Retail Corridor | Kroger, Walgreens, O'Reilly Auto Parts, Cineplanet, Dollar General, AutoZone Auto Parts, USPS, KFC, Sonic Drive-In, Domino's Pizza, and Many More
- ✓ Strong Traffic Counts | US-51 and Atoka-Munford Road | Average Daily Traffic Counts Exceed 17,000 and 10,000 Vehicles
- ✓ Positive Real Estate Fundamentals | Within Thirty Miles of Memphis, TN

About the Tenant / Brand

- ✓ The World's Largest Car Wash Company: ICWG was Founded In 1965 and is Now the World's Largest Car Wash Operator, Washing More Than 35 Million Cars Every Year.
- ✓ In August 2015, ICWG entered the U.S. market and now operates more than 135 locations, making it the country's second largest operator.
- ✓ Favorable Industry Trends: In the U.S., the Percentage of Drivers that Wash their Vehicle at a Professional Car Wash has Increased from 47% in 1994 to 72% in 2014.





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International Car Wash Group Ltd. (UK)

20 Years from Close of Escrow

Four (4), Five (5) Year Options



Property Description			RENT SCH	EDULE	
Duanautu		Lease Year(s)	Annual Rent	Monthly Rent	Rent Escalation
Property	International Car Wash Group	Year 1	\$159,552	\$13,296	-
Property Address	11435 US-51	Year 2	\$161,945	\$13,495	1.50%
City, State, ZIP	Atoka, TN	Year 3	\$164,374	\$13,698	1.50%
Building Size (SF)	4,375	Year 4	\$166,840	\$13,903	1.50%
Lot Size	+/- 1.00 Acres	Year 5	\$169,342	\$14,112	1.50%
	· · ·	Year 6	\$171,882	\$14,324	1.50%
Type of Ownership	Fee Simple	Year 7	\$174,461	\$14,538	1.50%
The Offering		Year 8	\$177,078	\$14,756	1.50%
Purchase Price	¢2 774 911	Year 9	\$179,734	\$14,978	1.50%
	\$2,774,811	Year 10	\$182,430	\$15,202	1.50%
CAP Rate	5.75%	Year 11	\$185,166	\$15,431	1.50%
Annual Rent	\$159,552	Year 12	\$187,944	\$15,662	1.50%
Rent / SF	\$36.47	Year 13	\$190,763	\$15,897	1.50%
Lease Summary		Year 14	\$193,624	\$16,135	1.50%
		Year 15	\$196,529	\$16,377	1.50%
Property Type	Net-Leased Car Wash	Year 16	\$199,477	\$16,623	1.50%
Guarantor	International Car Wash Group Ltd. (LIK)	Year 17	\$202,469	\$16,872	1.50%

20 Years

20 Years

Close of Escrow

Triple Net (NNN)

1.5% Annually

Tenant Responsible

INVESTMENT	SUMMARY

Year 18

Year 19

Year 20

Marcus & Millichap is pleased to present the exclusive listing for 11435 US-51 in Atoka, TN. The tenant will enter into a brand new, 20-year triple-net (NNN) lease upon close of escrow with absolutely no landlord responsibilities. The base annual rent will be \$159,552 and will be subject to 1.50% annual rental escalations throughout the base term as well as the four, five-year tenant renewal option periods. The lease will have a corporate guarantee. International Car Wash Group operates more than 900 locations throughout the United States and Internationally. The property is 4,375 rentable square feet and is situated on 1.00 acres.

\$205,506

\$208,588

\$211,717

Guarantor

Original Lease Term

Lease Expiration

Roof & Structure

Rental Increases

Options to Renew

Lease Type

Lease Commencement

Lease Term Remaining



\$17,125

\$17,382

\$17,643

5

1.50%

1.50%

1.50%





About International Car Was Group

ICWG is the world's largest car wash company currently operating in 14 countries around the globe, washing more than 35 million cars every year through a network of more than 900 locations. In August 2015, ICWG entered the U.S. market and now operates more than 135 locations, making it the country's second largest operator. ICWG is led by an experienced team of car wash and investment professionals committed to delivering value, both for their customers and investors. The team is focused on developing and growing ICWG through a combination of market expansion, continuous innovation and investment. The sites are committed to delivering unparalleled service with consistent wash quality to each customer.

The Company has grown significantly in recent years through acquisitions, opening new sites in existing markets, investing in an extensive refurbishment program and expanding its international presence.

TENANT NAME	FOUNDED 2014
COUNTRIES 14	LOCATIONS 890+
WEBSITE	HEADQUATERS Centennial, Colorado

Key Brands

ICWG entered the US in August 2015 and already has over 150 sites which makes us one of the major players in the market. The US sites operate under 3 key brands – Car Wash USA Express, Goo-Goo 3 Minute Express Wash and Supersonic in the state of Utah.

CARWASH USA

Acquired by ICWG in 2015, Car Wash USA Express now consists of over 60 sites covering Alabama, Arkansas, Colorado, Georgia, Ohio, Mississippi, Tennessee and Texas. It is currently the largest express exterior car wash in the Mid-South offering a wash that takes just 3 minutes, coupled with free vacuums.

G00-G00

Since 1945 Goo-Goo 3 Minute Express Wash has met the needs of the driving public by giving customers a quality carwash with fast, economical, great service. As one of the oldest car wash brands in the United States, Goo-Goo has led the way by developing the concept to meet the needs of the driving public for over 60 years. Acquired by ICWG in July 2017, there are over 50 express wash outlets in seven states primarily in the southern United States and Ohio.

SUPERSONIC

Supersonic Car Wash was founded in Ogden, Utah in 1959 and was Utah's only full service car wash at the time. Supersonic now has both full-service and express exterior locations in Salt Lake, Utah and Weber Counties. Acquired by ICWG in August 2015, Supersonic provides additional opportunities to grow within the state of Utah with a number of locations already identified.







Roark Capital Group Acquires International Car Wash Group

Atlanta, GA (October 4, 2017) – Roark Capital Group, an Atlanta-based private equity firm focused on multi-unit consumer businesses, announced today that its affiliate has closed on the previously announced acquisition of UK-based International Car Wash Group from TDR Capital LLP.

ICWG is the largest car wash operator in the world, washing more than 35 million cars every year through more than 900 locations in 14 countries across Europe, the United States, and Australia. Founded in Germany in 1965, the Company has solidified its position as the international market leader, developing an extensive network of more than 750 car wash locations across Europe and more than 100 car wash locations in the U.S. ICWG's focus on express-service style operations appeals to a broad base of consumers seeking a quick and high-quality wash at an affordable price.

Ezra Field, Senior Managing Director and Chief Investment Officer at Roark, said, "ICWG's quick conveyor car wash model provides high-quality washes at an affordable price point that is attractive to today's consumers who demand convenience and value."

Roark focuses on franchised and multi-unit business models in the retail, restaurant, consumer and business services sectors. Since inception, affiliates of Roark have invested in 61 franchise/multi-unit brands which collectively generate \$25 billion in annual system revenues from 28,000 locations in 50 states and 78 countries. Roark's current brands include Anytime Fitness, Arby's, Atkins Nutritionals, Batteries Plus Bulbs, CKE Restaurants (the owner of Carl's Jr. and Hardee's), Corner Bakery, Driven Brands (the owner of Maaco, Meineke, CARSTAR, 1-800-Radiator and Take 5 Oil Change), Drybar, FOCUS Brands (the owner of Auntie Anne's Pretzels, Carvel Ice Cream, Cinnabon, McAlister's Deli, Moe's Southwest Grill, and Schlotzsky's), Great Expressions Dental Centers, II Fornaio, Jimmy John's, Jim 'N Nick's, Massage Envy, Miller's Ale House, Naf Naf Grill, Orangetheory Fitness, Pet Retail Brands (the owner of Pet Supermarket and Pet Valu), Primrose Schools and Waxing the City. For more information, please visit www.roarkcapital.com.

Opreciation Benefits



Accelerated Depreciation

Assumptions		
Asset Type	Car Wash	
Ownership	Fee Simple	
Rent	\$159,552	
Cap Rate	5.75%	
Purchase Price	\$2,774,811	
Loan Amount	\$1,803,627	
LTV	65.00%	
Interest Rate	4.45%	
Amortization	25	
Debt Service	\$119,688	
Depreciable Basis for Improvements	80.00%	
Useful Life	15	
Federal Tax Rate	37.00%	
Year 1 Depreciation	\$147,990	
Potential Tax Savings	\$54,756	

Standard Depreciation

Assumptions		
Asset Type	QSR	
Ownership	Fee Simple	
Rent	\$159,552	
Cap Rate	5.75%	
Purchase Price	\$2,774,811	
Loan Amount	\$1,803,627	
LTV	65.00%	
Interest Rate	4.45%	
Amortization	25	
Debt Service	\$119,688	
Depreciable Basis for Improvements	80.00%	
Useful Life	39	
Federal Tax Rate	37.00%	
Year 1 Depreciation	\$56,919	
Potential Tax Savings	\$21,060	

Bonus Depreciation

<u>Assumptions</u>		
Asset Type	Car Wash	
Ownership	Fee Simple	
Rent	\$159,552	
Cap Rate	5.75%	
Purchase Price	\$2,774,811	
Loan Amount	\$1,803,627	
LTV	65.00%	
Interest Rate	4.45%	
Amortization	25	
Debt Service	\$119,688	
Depreciable Basis for Improvements	80.00%	
Useful Life	1	
Federal Tax Rate	37.00%	
Year 1 Depreciation	\$2,219,849	
Potential Tax Savings	\$821,344	

Ground Lease

<u>Assumptions</u>		
Asset Type	QSR	
Ownership	Ground Only	
Rent	\$159,552	
Cap Rate	5.75%	
Purchase Price	\$2,774,811	
Loan Amount	\$1,803,627	
LTV	65.00%	
Interest Rate	4.45%	
Amortization	25	
Debt Service	\$119,688	
Depreciable Basis for Improvements	0.00%	
Useful Life	0	
Federal Tax Rate	37.00%	
Year 1 Depreciation	\$0	
Potential Tax Savings \$0		









The subject Car Wash benefits from being well-positioned in a dense retail corridor consisting of national and local tenants, shopping centers, hospitality accommodations, and academic institutions. Major national tenants in the area include Kroger, Walgreens, O'Reilly Auto Parts, Cineplanet, Dollar General, AutoZone Auto Parts, USPS, KFC, Sonic Drive-In, Domino's Pizza, as well as several others. The subject property benefits from being within a five-mile radius of several academic institutions. Most notable of these being Mumford High School, located under a mile from the Car Wash, with a total enrollment exceeding 1,300 students.

The site is situated on the corner of US-51 and Mumford Avenue. US-51 and Mumford Ave boast average daily traffic counts exceeding 17,135 and 10,282 vehicles, respectively. There are approximately 27,114 individuals residing within a five-mile radius and 60,046 individuals within a ten-mile radius. The subject property benefits from being situated in an affluent suburban community. The average household income within a three-mile radius exceeds \$79,000.

Atoka is a local government area with a town charter in Tipton County, Tennessee. Atoka is located just under 30 miles from Memphis. Memphis is a city located in Shelby County, Tennessee. Memphis is the largest city on the Mississippi River, the second most populous city in Tennessee, and the 25th largest city In the United States. Greater Memphis is the 42nd largest metropolitan area in the United States. Memphis is the anchor of West Tennessee and the greater Mid-South region. The city's central geographic location has been strategic to its business development. Located on the Mississippi River and intersected by five major freight railroads and two Interstate Highways, Memphis is ideally located for commerce in the transportation and shipping industry. Memphis is also the home of founders and pioneers of various American music genres, including Memphis soul, blues, gospel, rock n' roll, rap, and country music. Beale Street is a national historical landmark and shows the impact Memphis has had on American blues. This is a site that many visitors and natives come to Memphis to explore, as there are many restaurants, shops, museums and other landmarks located along the legendary street.





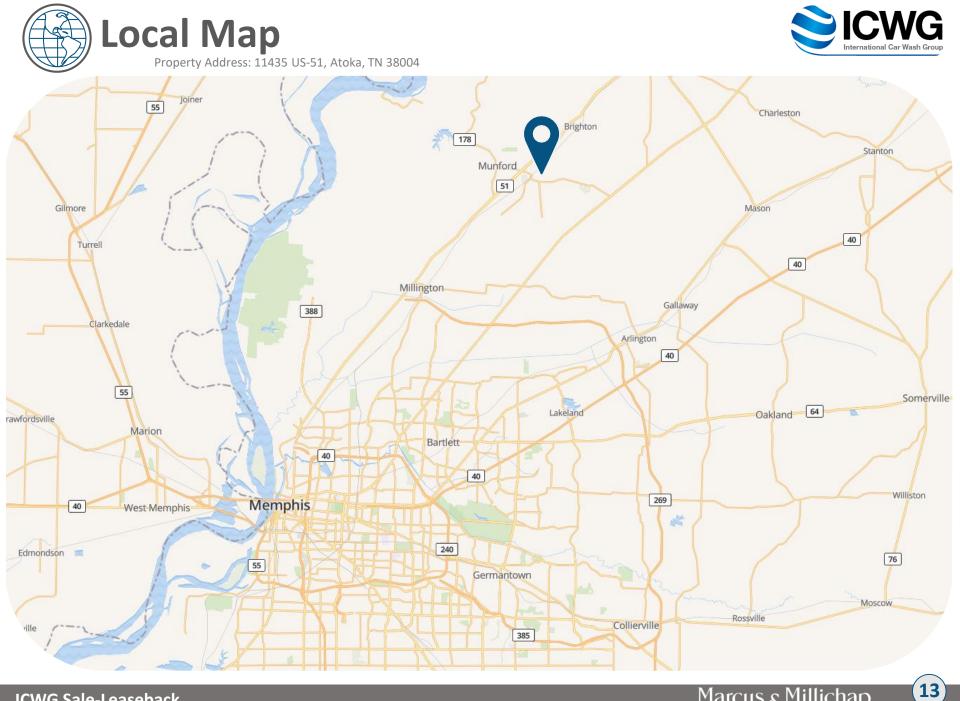








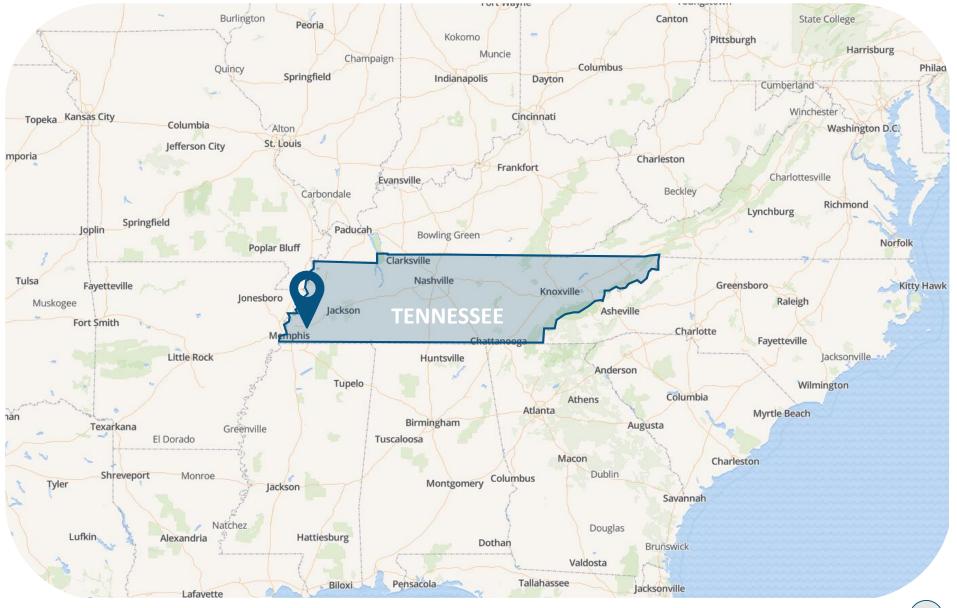








Property Address: 11435 US-51, Atoka, TN 38004



Marcus Millichap







	191 2	87 Fort Pillow	37)	
61 Driver	ARKANSAS TENNESSEE	10 Miles	51	POPULATION 2023 Projection 2018 Estimate 2010 Census 2000 Census
ke Tow	And	5 Mileson	Covington (9)	INCOME Average Median Per Capita
Anna Anna	Drummonds	3 Miles Brighton	384	HOUSEHOLDS 2023 Projection 2018 Estimate 2010 Census 2000 Census
	Quito			HOUSING 2018
Cuba	Kerrville	Benetville Rosemark	Brad	en EMPLOYMENT 2018 Daytime Population 2018 Unemployment
TIL	Millington	(1)	73 Gallaway 205 (199	2018 Median Time Trave
388) Woodstock	Lucy	Brunswick (79)	Arlington (385) (00) (205)	RACE & ETHNICITY White Native American African American
	RALEIGH 14	(79) Lakeland	Hickory With	Asian/Pacific Islander

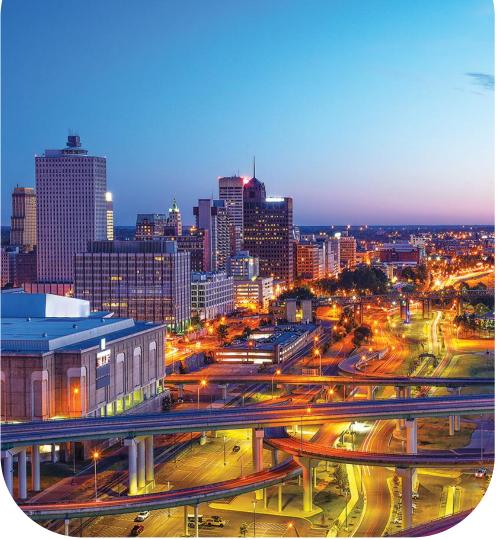
	3 Miles	5 Miles	10 Miles
PULATION			
2023 Projection	17,550	30,176	64,137
2018 Estimate	15,452	27,114	60,046
2010 Census	14,804	26,171	58,673
2000 Census	9,234	18,421	50,638
NCOME			
Average	\$79,148	\$77,040	\$72,07
Vedian	\$69,775	\$67 , 455	\$59,773
Per Capita	\$27,227	\$26,617	\$25,68
HOUSEHOLDS			
2023 Projection	6,060	10,490	22,853
2018 Estimate	5,315	9,368	21,244
2010 Census	5,090	9,038	20,772
2000 Census	3,218	6,393	17,715
HOUSING			
2018	\$173,396	\$170,685	\$161,9
EMPLOYMENT			
2018 Daytime Population	11,527	19,497	51,902
2018 Unemployment	3.74%	3.77%	4.48%
2018 Median Time Traveled	37 Mins	37 Mins	35 Min
RACE & ETHNICITY			
White	85.34%	85.01%	80.45%
Native American	0.50%	0.41%	0.27%
African American	9.00%	9.42%	14.03%
Asian/Pacific Islander	1.20%	1.08%	0.97%
	,	2.00/0	5.5770



Market Overview

City: Atoka | County: Tipton | State: Tennessee

Memphis, Tennessee



Memphis is a city located along the Mississippi River in southwestern Shelby County, Tennessee, United States. The 2017 city population was 652,230, making Memphis the largest city on the Mississippi River, the second most populous city in Tennessee, as well as the 25th largest city in the United States. Greater Memphis is the 42nd largest metropolitan area in the United States, with a population of 1,348,260 in 2017. The city is the anchor of West Tennessee and the greater Mid-South region, which includes portions of neighboring Arkansas and Mississippi. Memphis is the seat of Shelby County, the most populous county in Tennessee. As one of the most historic and cultural cities of the southern United States, the city features a wide variety of landscapes and distinct neighborhoods.

Since the civil rights era, Memphis has grown to become one of the nation's leading commercial centers in transportation and logistics. The city's largest employer is the multinational courier corporation FedEx, which maintains its global air hub at Memphis International Airport, making it the second-busiest cargo airport in the world. Today, Memphis is a regional center for commerce, education, media, art, and entertainment. The city has long had a prominent music scene, with historic blues clubs on Beale Street originating the unique Memphis blues sound during early 20th century. The city's music has continued to be shaped by a multi-cultural mix of influences across the blues, country, rock n' roll, soul, and hip-hop genres. Memphis barbecue has achieved international prominence, and the city hosts the World Championship Barbecue Cooking Contest, which attracts over 100,000 visitors to the city annually.

Major Employers

Employer	Estimated # of Employees
Walmart	850
Emergency Unit	671
United States Dept of Navy	526
Navy Recruiting Command	390
Commander Navy Installations	325
Millington Municipal Schools	300
Shelby Residential and Vo	298
Jay-Ton Construction Co Inc	275
Morale Wefare & Recreation	260
Usaed	255
Usace Finance Center	250

ICWG Sale-Leaseback

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EXCLUSIVE NET LEASE OFFERING



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