### Red Lobster

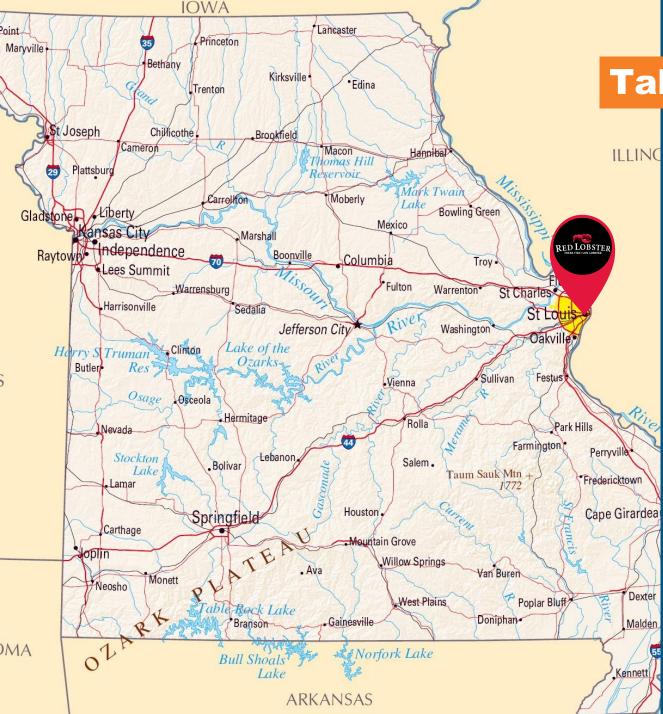




**RED LOBSTER** 

### Marcus & Millichap

EXCLUSIVE NET-LEASE OFFERING



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### Investment Overview

Investment Highlights Financial Overview Lease Summary Tenant Overview Private Equity Sponsor

### **Property Overview**

Location Overview Surrounding Area Map Local Map Regional Map Property Photos Surrounding Area Photos

### **Demographics**

Population Income Employment

## 5733 South Lindbergh Blvd, St. Louis, MO 63123 FINANCIAL OVERVIEW PRICE: \$7,672,189 6.25% CAP RENT: \$479,512

PROPERTY DESCRIPTION			
Property	Red Lobster		
Property Address	5733 S. Lindbergh Blvd.		
City, State, ZIP	Saint Louis, MO 63123		
Building Size (SF)	9,848		
Lot Size (Acres)	+/- 2.44		
THE OF	FERING		
Net Operating Income	\$479.512		

Net Operating income	Ş479,J12
CAP Rate	6.25%
Purchase Price	\$7,672,189
Price / SF	\$779
Year Opened	1972
Year Remodeled	2012

#### **LEASE SUMMARY**

Property Name	Red Lobster
Property Type	Net Leased Casual Dining
Ownership	Private
Tenant	Red Lobster Restaurants, LLC
Guarantor	Red Lobster Intermediate Holdings, LLC
Lease Term	25 Years
Lease Expiration	July 31, 2039
Lease Term Remaining	20 Years
Lease Type	Triple-Net (NNN) Lease
Roof & Structure	Tenant Responsible
Rental Increases	2.00% Annually
Options to Renew	Four (4), Five (5) Year Option Periods
Rental Increases in Options	2.00% Annually

\*Rent Based on August 2019 Increase



- Property is Subject to a 25 Year Triple-Net (NNN) Lease With 20 Years Remaining
- Corporate Guaranty | 704 Locations in the US & Canada
- Strong Inflation Hedge | Attractive 2.0% Annual Increases
- > Four (4), Five (5)-Year Tenant Renewal Options
- World's Largest Seafood Restaurant | Serving Customers in 11 Countries





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#### **INVESTMENT SUMMARY**

Marcus & Millichap is pleased to present the exclusive listing for a Red Lobster property located in Saint Louis, Missouri. The property consists of 9,848 square feet of building space and is situated on approximately 2.44 acres of land. The property is subject to a 25-year Triple-Net (NNN) lease with 20 years remaining on the base term. The current rent is \$479,512 and will continue to increase by 2.00% annually. The increases will continue through the four, five-year tenant renewal options.

### **TENANT SUMMARY**

Red Lobster is the largest seafood restaurant concept in the world and is an iconic full service brand with broad demographic appeal and significant advertising budget. Red Lobster is led by an experienced management team with a history of success leading the brand(average 27+ years experience across executive team). The company generates \$2.5 billion in revenue and is the 5<sup>th</sup> largest casual dining concept in North America. Red Lobster was recently acquired by Golden Gate Capital.



### **FINANCIAL OVERVIEW**

ANNUALIZED OPERATING DATA			
Current Annual Rent \$479,512			
Base Term Rental Escalations		2.00% Annually	
Lease Year	Annual Rent	<b>Monthly Rent</b>	
Year 6	\$479,512	\$39,959	
Year 7	\$489,102	\$40,759	
Year 8	\$498,884	\$41,574	
Year 9	\$508,862	\$42,405	
Year 10	\$519,039	\$43,253	
Year 11	\$529,420	\$44,118	
Year 12	\$540,008	\$45,001	
Year 13	\$550,808	\$45,901	
Year 14	\$561,825	\$46,819	
Year 15	\$573,061	\$47,755	
Year 16	\$584,522	\$48,710	
Year 17	\$596,213	\$49,684	
Year 18	\$608,137	\$50,678	
Year 19	\$620,300	\$51,692	
Year 20	\$632,706	\$52,725	
Year 21	\$645 <i>,</i> 360	\$53,780	
Year 22	\$658,267	\$54,856	
Year 23	\$671,432	\$55 <i>,</i> 953	
Year 24	\$684,861	\$57,072	
Year 25	\$698,558	\$58,213	
CAP Rate		6.25%	
Purchase Price \$7,672,189			

RED LOBSTER

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### **Tenant Overview**



- Red Lobster is the largest seafood restaurant concept in the world and is an iconic full service brand with broad demographic appeal and a significant advertising budget (2<sup>nd</sup> largest in casual dining).
- The Company was founded in 1968 and currently operates 704 restaurants throughout the United States and Canada and has 43 franchised restaurants in international markets.
- Red Lobster is led by an experienced management team with a history of success leading the brand (average 27+ years experience across executive team).
- The company generates \$2.5B in revenue and is the 6<sup>th</sup> largest casual dining concept in North America.

### The Transaction

- On July 28th, 2014, Golden Gate Capital ("GGC") acquired Red Lobster from Darden Restaurants.
- Red Lobster is now an independently owned company, completely separate from Darden Restaurants.
- Red Lobster is well capitalized with >\$200M of liquidity.
- Golden Gate Capital has a long, successful track record and significant experience with multi-unit restaurant and retail businesses.



### GOLDEN GATE CAPITAL



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### **TENANT OVERVIEW**

### **OUR HISTORY**

### **FRESH IS IN OUR FOOD**

Each day, you'll find an updated selection of fresh fish on our Today's Fresh Fish menu, not to mention live Maine lobster, freshly baked Cheddar Bay Biscuits<sup>™</sup>, crisp salads and a host of fresh seafood recipes waiting to be explored.

### FRESH IS IN OUR KNOWLEDGE

No one knows seafood better than we do. As global seafood buyers, we have employees stationed throughout the world who inspect our seafood the moment it comes out of the water. They ensure it meets standards that are second to none. Then, the renowned chefs at our culinary center deliver the fresh expertise that turns it all into something truly special.

### FRESH IS IN OUR DEDICATION

We hold ourselves to the highest standards for service, quality and a welcoming atmosphere. And we're focused on doing what's right – for our employees, in our communities and in the world.

### FRESH IS IN OUR COMMITMENT

You deserve the freshest food and thinking. So every time you visit one of our seafood restaurants or our online seafood store, you'll find an uncommon commitment to deliver the best of the sea with fresh energy and fresh ideas that we hope will make you want to come back again and again.

We invite you to come in and experience our commitment to quality for yourself. Whether it's choosing your favorite fresh fish from our "Today's Fresh Fish" menu, or selecting your favorite seafood to be prepared over our wood-fired grill, Red Lobster is the place you can enjoy fresh, delicious seafood now and for generations.



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### **EXECUTIVE SUMMARY**

<b>RED LOBSTER</b>	
TIMELINE	

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	Bill Darden opens the first Red Lobster in Lakeland, Florida
General Mills acquires Red Lobster and rapidly expands nationally	1983
1984	Our 1st Canadian restaurant opens in Ontario
Out Lobsterfest <sup>®</sup> promotion begins, giving guests the best variety of lobster anywhere	1988
1989	We introduce our famous and delicious Cheddar Bay Biscuits®
We operate 450 US and 55 Canadian restaurants	1996
2003	We introduce "Walt's Favorite Shrimp", named after one of our earliest employees
We celebrate our 35th anniversary of serving fresh, delicious seafood	2004
2006	Endless Shrimp <sup>®</sup> is introduced, and becomes an annual guest-favorite promotion
"Today's Fresh Fish" gives guests a daily selection of national and local fresh fish favorites	2008
2013	We introduce Wood-Fire Grills and Certified Grill Masters in every restaurant
We celebrate our 45th anniversary and operate more than 700 locations worldwide	2014
wonuwide	Acquisition by Golden Gate Capital ("GGC")

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### **TENANT OVERVIEW**

#### **Strong Market Position**

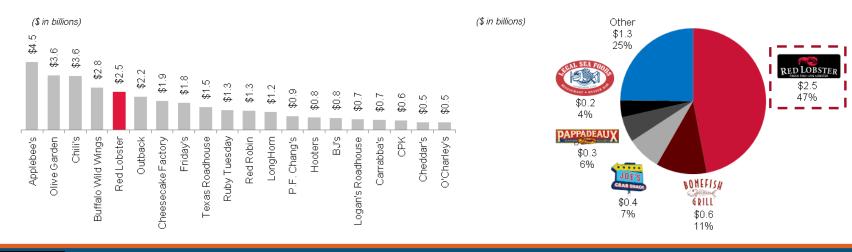
- Red Lobster is the largest seafood restaurant concept in the world and the 6<sup>th</sup> largest casual dining concept in the United States with over \$2.5 billion in annual sales and 704 restaurants.
- The Company is the category killer in the seafood casual dining space, holding almost 50% market share.
  - Largest share of any restaurant concept in any segment.
- 6<sup>th</sup> largest overall casual dining concept in the US.

### **Significant Scale With Broad Geographic Reach**



#### 6<sup>th</sup> Largest Casual Dining Concept in the US

### ~50% Share in Seafood Casual Dining





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### **TENANT OVERVIEW**

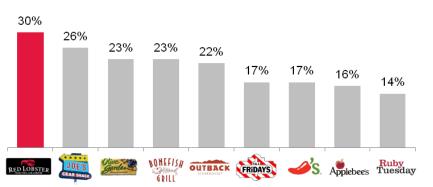
#### Iconic Brand With Unparalleled Customer Loyalty

- Red Lobster has strong consumer appeal and broad usage across multiple dining out occasions, including high-crave, healthier "good for you" and special meal occasions.
- The brand has a strong foundation of loyal guests, who visit 1-2 times per month and account for more than 50% of sales.
- Red Lobster is the clear leader in casual dining seafood, and the most indispensable brand among major casual dining concepts, further indicating strong consumer loyalty.

#### Healthy and Recently Remodeled Restaurant Base

- Over \$320 million invested in remodels covering >90% of restaurants over the past 8 years.
- \$1.4 billion in overall capital expenditure investment over the past 10 years.
- New Bar Harbor format has strong appeal across customer base.
- 100% of restaurants are cash flow positive.

### **Indispensability vs. Peers**



#### **New Bar Harbor Format**

Before







After



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Indispensability (How difficult it would be for me to 'give up' ever going there again ) - % very difficult (10 out of 10) shown

### **Management Team**

### **EXECUTIVE SUMMARY**

Red Lobster is led by an experienced management team with prior success leading the brand.



**Kim Lopdrup** CEO (31 years in Restaurant Industry)

Salli Setta

President

Industry)

Bill Lambert

CFO

(12 years in Restaurant

Industry)

- Kim served as President of Red Lobster from FY2005 to FY2011, a period of consistent, above-market growth for the brand
- Prior to his return to Red Lobster, Kim served as President of Specialty Restaurant Group and New **Business**
- Before joining Darden, Kim served as EVP and COO of North America for Burger King, and at Dunkin' Brands as VP of Marketing and CEO of its international division
- BBA, College of William & Mary; MBA with distinction, Harvard Business School

Salli was named President of Red Lobster in July of 2013

- Prior to her promotion to President, Salli served as Red Lobster's EVP of Marketing, before which she held numerous roles in Marketing and Culinary at Olive Garden during its turnaround, including VP Marketing and SVP Culinary and Beverage (28 years in Restaurant
  - 24 years of experience in restaurant marketing, advertising and menu development; named "Menu Strategist of the Year" in 2003; recipient of three Menu Masters' Awards and a Silver Effie for her work on the "Hospitaliano" ad campaign
  - BA, University of Central Florida; MBA, Florida Institute of Technology



- Bill served as CFO of Red Lobster from FY2006 to FY2010
- Prior to his return to Red Lobster, Bill served as CFO of LongHorn Steakhouse
- Prior to joining Darden and Red Lobster, Bill spent 21 years with Federated Department Stores in various roles including CFO of Macy's Central
- BS, Duke University; MBA, University of Michigan



**Chip Wade** EVP **Operations** (30 years in Restaurant Industry)

- Darryl "Chip" Wade is EVP of Operations at Red Lobster
- Previously, Chip held positions in Enterprise Operations at Darden and as SVP of its Smokey Bones brand
  - Outside of Darden, Chip previously served as COO of Legal Sea Foods and in various operations management roles at TGI Friday's
  - BA, Widener University; MBA, University of Texas



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### GOLDEN GATE CAPITAL

- Golden Gate Capital (GGC) is a San Francisco-based Private Equity firm with over \$15 billion of capital under management.
- GGC has been one of the most active acquirers of multi-unit restaurant and retail companies.
  - Over the past 10 years, GGC has invested in restaurant and retail companies with annual revenues in excess of \$15 billion.
- GGC's investors include leading educational endowments, non-profit foundations, and selected entrepreneurs and managers.
- Investment approach is to partner with strong management teams to acquire strong, established brands with an
  opportunity to grow earnings through better execution, productivity improvements and unit growth.
- Excellent track record with acquiring and growing divisions of corporations.

### Select Restaurant Investments

### **Restaurant Private Equity Investments**





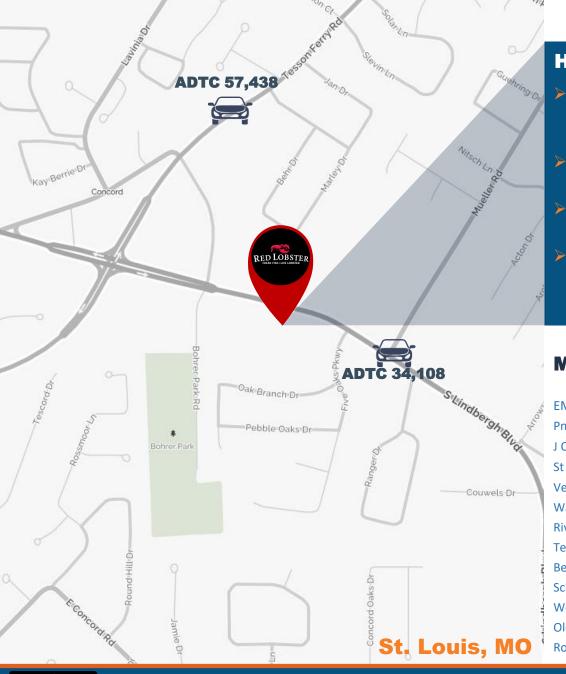
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### **LOCATION OVERVIEW**



### HIGHLIGHTS

- Major National Tenants In Surrounding Area: : Michael's, Walgreen's, Toyota, Enterprise, FedEx, Uhaul, Auto Zone, Jiffy Lube, McDonald's
- Robust Population | Over 218,164 people within a 5-Mile Radius
- Affluent Population | Average Household Income Exceeds \$83,948 within a 5-Mile Radius
- Positive Location Fundamentals | Benefits from Excellent Frontage along South Lindbergh Boulevard

### **MAJOR EMPLOYERS**

CPOD -	EMPLOYER	# OF EMPLOYEES *
	Pnk (river City) LLC	5,006
	J C Penney Company Inc	4,502
	St Anthonys Medical Center	2,230
i	Veterans Health Administration	2,000
	Walmart	1,230
	River City Casino	1,179
Į	Texas Roadhouse	1,118
	Berra Construction	800
	Schnucks	800
ļ	Webster University	675
	Old Tesson Surgery Center LP	550
6	Ross & Baruzzinni / JM W	536

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This Red Lobster is located at 5733 South Lindbergh Boulevard in Saint Louis, Missouri. St. Louis is a cultural and economic center located along the western bank of the Mississippi River. The city boasts the largest metropolitan area in Missouri and the 19th-largest in the United States.

#### **Surrounding Retail and Points of Interest**

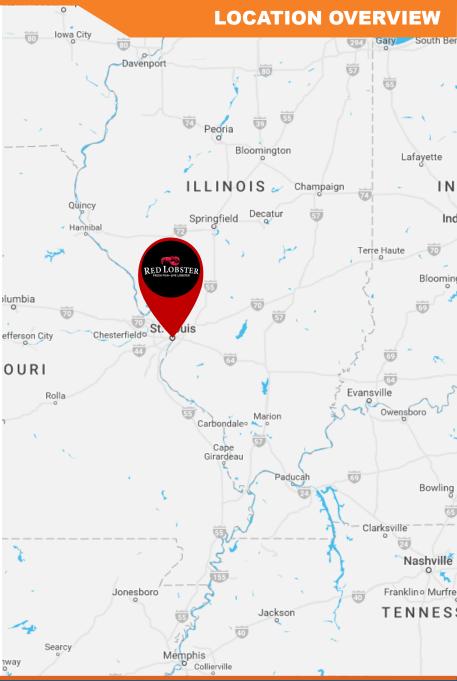
The subject property is well-positioned in a dense retail corridor, benefiting from its proximity to major national and local retailers. National tenants in the surrounding area include: Michael's, Walgreen's, Toyota, Enterprise, FedEx, Uhaul, Auto Zone, Jiffy Lube, McDonald's, Burger King, Olive Garden, T.G.I. Fridays, as well as a variety of others. Southfield Center and South County Center, which combine to offer over 50 stores and services, are located both located approximately two miles away from the subject location. Kindred Hospital St. Louis, a 95-bed general medical and surgical hospital, is also located roughly two miles away from the subject property. Lindbergh High School has a total enrollment of 2,300 students. Lindbergh High School is located one mile away from the subject property. A major national city, St. Louis contains an airport, several universities, over 10 major corporations, and two professional sports teams.

### **Traffic Counts and Demographics**

Saint Louis has approximately 88,081 individuals residing within a three-mile radius of the property and more than 218,322 within a five-mile radius. This Red Lobster property is located on South Lindbergh Boulevard, which intersects with Tesson Ferry Road. South Lindbergh Boulevard and Tesson Ferry Road experience average daily traffic counts of 34,108 and 57,438 vehicles, respectively.

#### Saint Louis, Missouri

St. Louis is an independent city and inland port in the state of Missouri. The city developed along the western bank of the Mississippi River, which forms Missouri's border with Illinois. St. Louis is the second-largest city in Missouri after Kansas City. As of 2013, the St. Louis Metropolitan Area is home to nine Fortune 500 companies, the third-highest in the Midwestern United States. St. Louis itself is home to two of those companies, Peabody Energy and Ameren. Health care and biotechnology institutions with operations in St. Louis include Pfizer, the Solae Company, Sigma-Aldrich and Multidata Systems International. St. Louis is a center of medicine and biotechnology. The Washington University School of Medicine is affiliated with Barnes-Jewish Hospital, the fifth-largest hospital in the world. Both institutions operate the Alvin J. Siteman Cancer Center. The School of Medicine is also affiliated with St. Louis Children's Hospital, one of the country's top pediatric hospitals. Boeing employs nearly 15,000 people in its north St. Louis campus, the headquarters to their defense unit.



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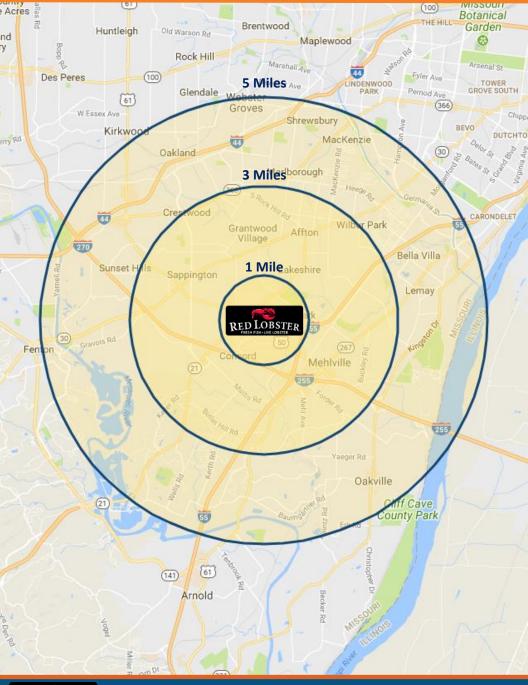
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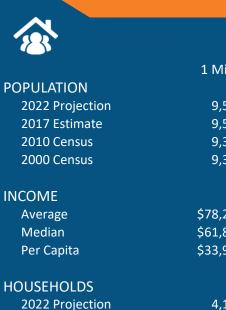


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### **Demographics**





White

Native American

African American

Asian/Pacific Islander

	1 Miles	3 Miles	5 Miles	
POPULATION				
2022 Projection	9,547	88,879	220,352	
2017 Estimate	9,524	88,081	218,322	
2010 Census	9,356	87,130	216,368	
2000 Census	9,328	87,543	216,382	
INCOME				
Average	\$78,238	\$81,503	\$83,948	
Median	\$61,889	\$60,027	\$60,752	
Per Capita	\$33,985	\$36,173	\$36,607	
HOUSEHOLDS				
2022 Projection	4,146	39,749	96,383	
2017 Estimate	4,114	38,996	94,731	
2010 Census	4,042	38,609	94,003	
2000 Census	3,999	37,997	92,271	
HOUSING				
2017	\$175,253	\$179,831	\$179,036	
EMPLOYMENT				
2017 Daytime Population	11,439	85,570	208,708	
2017 Unemployment	3.96%	3.41%	3.62%	
2017 Median Time	26 Mins	26 Mins	25 Mins	
Traveled				
RACE & ETHNICITY				

93.40%

0.01%

1.21%

2.71%

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Marcus Millichap 18

93.15%

0.01%

2.06%

2.54%

91.90%

0.02%

3.05% 2.62%

### confidentiality & disclaimer

Marcus & Millichap hereby advises all prospective purchasers of Net Leased property as follows:

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Buyer and Buyer's tax, financial, legal, and construction advisors should conduct a careful, independent investigation of any net leased property to determine to your satisfaction with the suitability of the property for your needs.

Like all real estate investments, this investment carries significant risks. Buyer and Buyer's legal and financial advisors must request and carefully review all legal and financial documents related to the property and tenant. While the tenant's past performance at this or other locations is an important consideration, it is not a guarantee of future success. Similarly, the lease rate for some properties, including newly-constructed facilities or newly-acquired locations, may be set based on a tenant's projected sales with little or no record of actual performance, or comparable rents for the area. Returns are not guaranteed; the tenant and any guarantors may fail to pay the lease rent or property taxes, or may fail to comply with other material terms of the lease; cash flow may be interrupted in part or in whole due to market, economic, environmental or other conditions. Regardless of tenant history and lease guarantees, Buyer is responsible for conducting his/her own investigation of all matters affecting the intrinsic value of the property and the value of any longterm lease, including the likelihood of locating a replacement tenant if the current tenant should default or abandon the property, and the lease terms that Buyer may be able to negotiate with a potential replacement tenant considering the location of the property, and Buyer's legal ability to make alternate use of the property.

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