## **Red Lobster**

5201 South Pulaski Road, Chicago, IL 60632



## **OFFERING MEMORANDUM**

**Representative Photo** 

# Marcus & Millichap

EXCLUSIVE NET-LEASE OFFERING

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#### **Investment Overview**

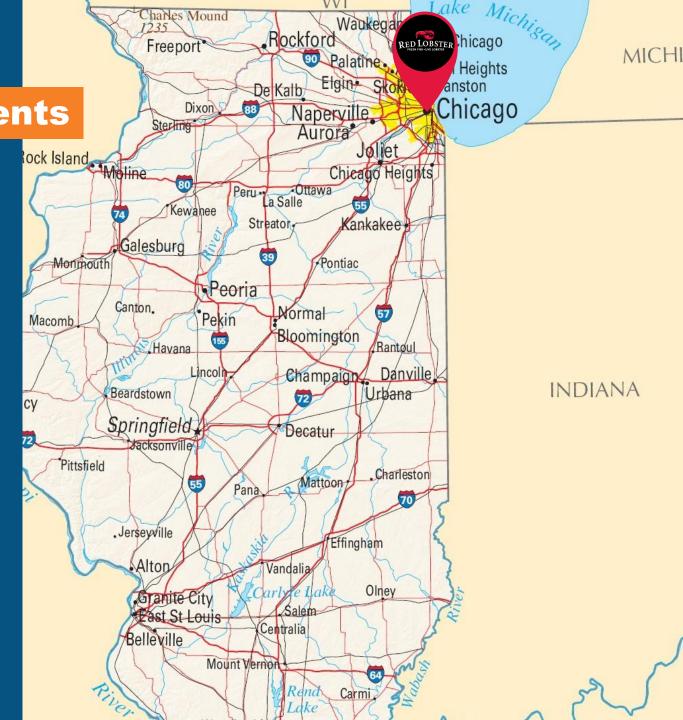
**Investment Highlights Financial Overview** Lease Summary **Tenant Overview Private Equity Sponsor** 

#### **Property Overview**

Surrounding Area Photo Location Overview Local Map **Regional Map Property Photos Surrounding Area Photos** 

#### **Demographics**

Population Income Employment



VVI

#### **FINANCIAL OVERVIEW**

## 5201 S Pulaski Rd – Chicago, IL 60632 PRICE: \$4,565,932 6.75% CAP RENT: \$308,200

| PROPERTY DESCRIPTION |                         |  |
|----------------------|-------------------------|--|
| Property             | Red Lobster             |  |
| Property Address     | 5201 South Pulaski Road |  |
| City, State, ZIP     | Chicago, Illinois 60632 |  |
| Date of Remodel      | October-2011            |  |
| Building Size (SF)   | 6,563                   |  |
| Lot Size (Acres)     | 1.35                    |  |
| Type of Ownership    | Fee Simple              |  |

| THE OFFE                 | RING        |
|--------------------------|-------------|
| Price                    | \$4,565,932 |
| CAP Rate                 | 6.75%       |
| Annual Rent <sup>1</sup> | \$308,200   |

- Brand New 25 Year Triple-Net (NNN) Lease With 20 Years Remaining
- Corporate Guaranty | 704 Locations in the US & Canada  $\geq$
- Strong Inflation Hedge | Attractive 2.0% Annual Increases
- Four (4), Five (5)-Year Tenant Renewal Options  $\succ$
- World's Largest Seafood Restaurant | Serving Customers in 11  $\geq$ Countries

|                      | LEASE SUMMARY                          |
|----------------------|--|
| Property Name        | Red Lobster                            |
| Property Type        | Net Leased Fast Casual Dining          |
| Ownership            | Private                                |
| Tenant               | Red Lobster Restaurants, LLC           |
| Guarantor            | Red Lobster Intermediate Holdings, LLC |
| Lease Term           | 25 Years                               |
| Lease Commencement   | 7/28/2014                              |
| Lease Expiration     | 7/31/2039                              |
| Lease Term Remaining | 20 Years                               |
| Lease Type           | Triple Net (NNN)                       |
| Roof & Structure     | Tenant Responsible                     |
| Options to Renew     | 4, 5-Year Option Periods               |
| Rental Increases     | 2.00% Annually                         |
|                      |  |

<sup>1</sup>Rent Based on August 2019 Increase





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#### **FINANCIAL OVERVIEW**

#### **INVESTMENT SUMMARY**

Marcus & Millichap is pleased to present the exclusive listing for a Red Lobster located in 5201 South Pulaski Road in Chicago, Illinois. The property consists of approximately 6,563 square feet of building space and sits on 1.35 acres of land. The property is subject to a 25-year Triple-Net (NNN) lease with 20 years remaining. The base rent is \$308,200 with 2.00% rental increases annually. The increases will continue through the 4, 5-year tenant renewal options.

#### **TENANT SUMMARY**

Red Lobster is the largest seafood restaurant concept in the world and is an iconic full service brand with broad demographic appeal and significant advertising budget. Red Lobster is led by an experienced management team with a history of success leading the brand (average 27+ years experience across executive team). The company generates \$2.5 billion in revenue and is the 5<sup>th</sup> largest casual dining concept in North America. Red Lobster was recently acquired by Golden Gate Capital.



| ANNUALIZED OPERATING DATA | ANNUALIZED OPERATING DATA |  |
|---------------------------|---------------------------|--|
|---------------------------|---------------------------|--|

| Current Annual Rent \$308,200 |                    |                |  |
|-------------------------------|--------------------|----------------|--|
| Base Term Rental Escalations  |                    | 2.00% Annually |  |
| RENT SCHEDULE                 |                    |                |  |
| Lease Year                    | Annual Rent        | Monthly Rent   |  |
| Current                       | \$308,200          | \$25,683       |  |
| Year 7                        | \$314,364          | \$26,197       |  |
| Year 8                        | \$320,652          | \$26,721       |  |
| Year 9                        | \$327,065          | \$27,255       |  |
| Year 10                       | \$333,606          | \$27,801       |  |
| Year 11                       | \$340,278          | \$28,357       |  |
| Year 12                       | \$347,084          | \$28,924       |  |
| Year 13                       | \$354,025          | \$29,502       |  |
| Year 14                       | \$361,106          | \$30,092       |  |
| Year 15                       | \$368,328          | \$30,694       |  |
| Year 16                       | \$375 <i>,</i> 695 | \$31,308       |  |
| Year 17                       | \$383,208          | \$31,934       |  |
| Year 18                       | \$390,873          | \$32,573       |  |
| Year 19                       | \$398,690          | \$33,224       |  |
| Year 20                       | \$406,664          | \$33,889       |  |
| Year 21                       | \$414,797          | \$34,566       |  |
| Year 22                       | \$423,093          | \$35,258       |  |
| Year 23                       | \$431,555          | \$35,963       |  |
| Year 24                       | \$440,186          | \$36,682       |  |
| Year 25                       | \$448,990          | \$37,416       |  |
| CAP Rate                      |                    | 6.75%          |  |
| Purchase Price                |                    | \$4,565,932    |  |



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## **Tenant Overview**



- Red Lobster is the largest seafood restaurant concept in the world and is an iconic full service brand with broad demographic appeal and a significant advertising budget (2<sup>nd</sup> largest in casual dining).
- The Company was founded in 1968 and currently operates 704 restaurants throughout the United States and Canada and has 43 franchised restaurants in international markets.
- Red Lobster is led by an experienced management team with a history of success leading the brand (average 27+ years experience across executive team).
- The company generates \$2.5B in revenue and is the 6<sup>th</sup> largest casual dining concept in North America.

## The Transaction

- On July 28th, 2014, Golden Gate Capital ("GGC") acquired Red Lobster from Darden Restaurants.
- Red Lobster is now an independently owned company, completely separate from Darden Restaurants.
- Red Lobster is well capitalized with >\$200M net worth and >\$200M of liquidity.
- Golden Gate Capital has a long, successful track record and significant experience with multi-unit restaurant and retail businesses.



#### GOLDEN GATE CAPITAL



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## **TENANT OVERVIEW**

## **OUR HISTORY**

#### **FRESH IS IN OUR FOOD**

Each day, you'll find an updated selection of fresh fish on our Today's Fresh Fish menu, not to mention live Maine lobster, freshly baked Cheddar Bay Biscuits<sup>™</sup>, crisp salads and a host of fresh seafood recipes waiting to be explored.

#### FRESH IS IN OUR KNOWLEDGE

No one knows seafood better than we do. As global seafood buyers, we have employees stationed throughout the world who inspect our seafood the moment it comes out of the water. They ensure it meets standards that are second to none. Then, the renowned chefs at our culinary center deliver the fresh expertise that turns it all into something truly special.

#### FRESH IS IN OUR DEDICATION

We hold ourselves to the highest standards for service, quality and a welcoming atmosphere. And we're focused on doing what's right – for our employees, in our communities and in the world.

#### FRESH IS IN OUR COMMITMENT

You deserve the freshest food and thinking. So every time you visit one of our seafood restaurants or our online seafood store, you'll find an uncommon commitment to deliver the best of the sea with fresh energy and fresh ideas that we hope will make you want to come back again and again.

We invite you to come in and experience our commitment to quality for yourself. Whether it's choosing your favorite fresh fish from our "Today's Fresh Fish" menu, or selecting your favorite seafood to be prepared over our wood-fired grill, Red Lobster is the place you can enjoy fresh, delicious seafood now and for generations.



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#### **EXECUTIVE SUMMARY**

| <b>RED LOBSTER</b> |  |
|--------------------|--|
| TIMELINE           |  |
|                    |  |

| RED FRESH FI  | LOBSTER 1968  |
|---|---|
|   | Bill Darden opens the first Red<br>Lobster in Lakeland, Florida                           |
| General Mills acquires Red Lobster and rapidly expands nationally                                       | 1983  |
| 1984  | Our 1st Canadian restaurant opens in Ontario  |
| Out Lobsterfest <sup>®</sup> promotion begins,<br>giving guests the best variety of lobster<br>anywhere | 1988  |
| 1989  | We introduce our famous and delicious Cheddar Bay Biscuits®                               |
| We operate 450 US and 55 Canadian restaurants   | 1996  |
| 2003  | We introduce "Walt's Favorite<br>Shrimp", named after one of our<br>earliest employees    |
| We celebrate our 35th anniversary of serving fresh, delicious seafood                                   | 2004  |
| 2006  | Endless Shrimp <sup>®</sup> is introduced, and becomes an annual guest-favorite promotion |
| "Today's Fresh Fish" gives guests a daily selection of national and local fresh fish favorites          | 2008  |
| 2013  | We introduce Wood-Fire Grills and<br>Certified Grill Masters in every<br>restaurant       |
| We celebrate our 45th anniversary and operate more than 700 locations worldwide                         | 2014  |
| wonuwide  | Acquisition by Golden Gate Capital ("GGC")  |

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## **TENANT OVERVIEW**

#### **Strong Market Position**

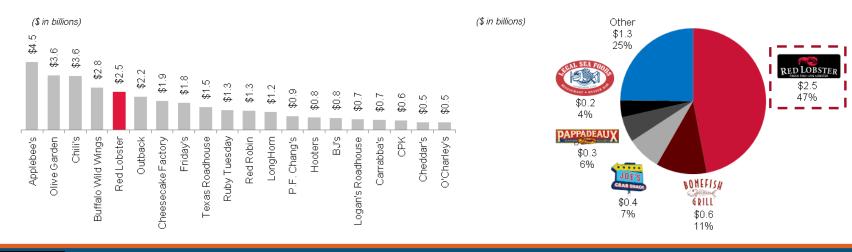
- Red Lobster is the largest seafood restaurant concept in the world and the 6<sup>th</sup> largest casual dining concept in the United States with over \$2.5 billion in annual sales and 704 restaurants.
- The Company is the category killer in the seafood casual dining space, holding almost 50% market share.
  - Largest share of any restaurant concept in any segment.
- 6<sup>th</sup> largest overall casual dining concept in the US.

#### **Significant Scale With Broad Geographic Reach**



#### 6<sup>th</sup> Largest Casual Dining Concept in the US

#### ~50% Share in Seafood Casual Dining





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## **TENANT OVERVIEW**

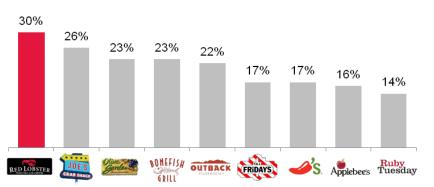
#### Iconic Brand With Unparalleled Customer Loyalty

- Red Lobster has strong consumer appeal and broad usage across multiple dining out occasions, including high-crave, healthier "good for you" and special meal occasions.
- The brand has a strong foundation of loyal guests, who visit 1-2 times per month and account for more than 50% of sales.
- Red Lobster is the clear leader in casual dining seafood, and the most indispensable brand among major casual dining concepts, further indicating strong consumer loyalty.

#### Healthy and Recently Remodeled Restaurant Base

- Over \$320 million invested in remodels covering >90% of restaurants over the past 7 years.
- \$1.4 billion in overall capital expenditure investment over the past 10 years.
- New Bar Harbor format has strong appeal across customer base.
- 100% of restaurants are cash flow positive.

#### **Indispensability vs. Peers**



#### **New Bar Harbor Format**

Before





After

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Indispensability (How difficult it would be for me to 'give up' ever going there again ) - % very difficult (10 out of 10) shown

## **Management Team**

#### **EXECUTIVE SUMMARY**

Red Lobster is led by an experienced management team with prior success leading the brand.



**Kim Lopdrup** CEO (31 years in Restaurant Industry)

Salli Setta

President

Industry)

Bill Lambert

CFO

(12 years in Restaurant

Industry)

- Kim served as President of Red Lobster from FY2005 to FY2011, a period of consistent, above-market growth for the brand
- Prior to his return to Red Lobster, Kim served as President of Specialty Restaurant Group and New **Business**
- Before joining Darden, Kim served as EVP and COO of North America for Burger King, and at Dunkin' Brands as VP of Marketing and CEO of its international division
- BBA, College of William & Mary; MBA with distinction, Harvard Business School

Salli was named President of Red Lobster in July of 2013

- Prior to her promotion to President, Salli served as Red Lobster's EVP of Marketing, before which she held numerous roles in Marketing and Culinary at Olive Garden during its turnaround, including VP Marketing and SVP Culinary and Beverage (28 years in Restaurant
  - 24 years of experience in restaurant marketing, advertising and menu development; named "Menu Strategist of the Year" in 2003; recipient of three Menu Masters' Awards and a Silver Effie for her work on the "Hospitaliano" ad campaign
  - BA, University of Central Florida; MBA, Florida Institute of Technology



- Bill served as CFO of Red Lobster from FY2006 to FY2010
- Prior to his return to Red Lobster, Bill served as CFO of LongHorn Steakhouse
- Prior to joining Darden and Red Lobster, Bill spent 21 years with Federated Department Stores in various roles including CFO of Macy's Central
- BS, Duke University; MBA, University of Michigan



**Chip Wade** EVP **Operations** (30 years in Restaurant Industry)

- Darryl "Chip" Wade is EVP of Operations at Red Lobster
- Previously, Chip held positions in Enterprise Operations at Darden and as SVP of its Smokey Bones brand
  - Outside of Darden, Chip previously served as COO of Legal Sea Foods and in various operations management roles at TGI Friday's
  - BA, Widener University; MBA, University of Texas



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## GOLDEN GATE CAPITAL

- Golden Gate Capital (GGC) is a San Francisco-based Private Equity firm with over \$15 billion of capital under management.
- GGC has been one of the most active acquirers of multi-unit restaurant and retail companies.
  - Over the past 10 years, GGC has invested in restaurant and retail companies with annual revenues in excess of \$15 billion.
- GGC's investors include leading educational endowments, non-profit foundations, and selected entrepreneurs and managers.
- Investment approach is to partner with strong management teams to acquire strong, established brands with an
  opportunity to grow earnings through better execution, productivity improvements and unit growth.
- Excellent track record with acquiring and growing divisions of corporations.

#### Select Restaurant Investments

#### **Restaurant Private Equity Investments**

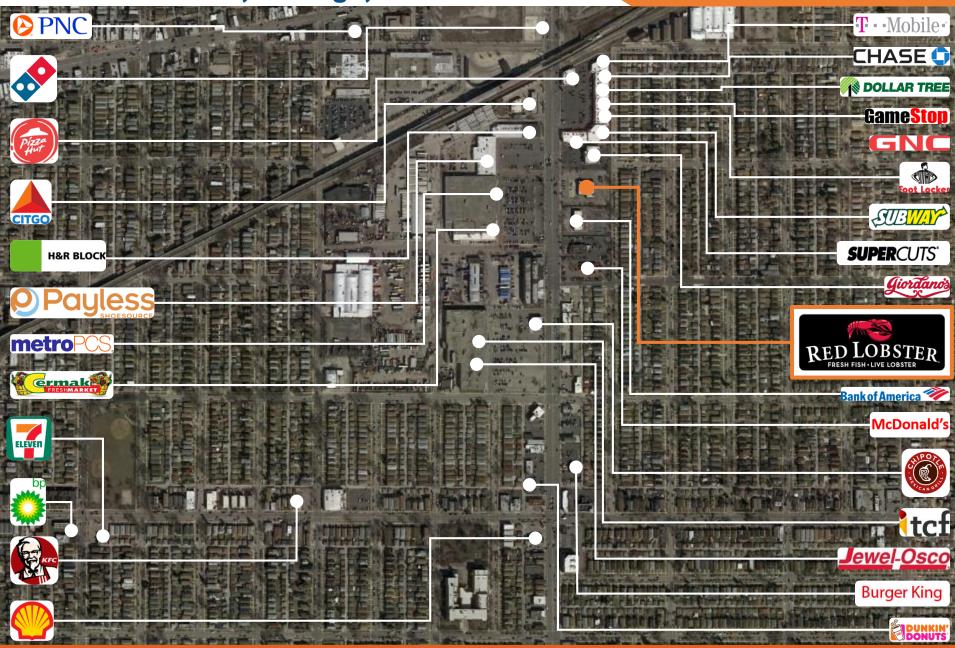




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### 5201 S Pulaski Rd, Chicago, IL

#### AERIAL



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#### **LOCATION OVERVIEW**



#### **HIGHLIGHTS**

- Major National Tenants In Surrounding Area: Jewel-Osco, Cermak Food Market, GNC, Payless Shoesource, Chase Bank, PNC Bank, Giordano's
- Pulaski Train Stop | Orange Line | Average of 58,765 **Passengers Daily**
- Exceptional Traffic Counts | South Pulaski Road and South Archer Avenue | Average Daily Traffic Counts of 48,500 and 28,115 Vehicles
- Chicago Midway International Airport | Within Two Miles Of Subject Property | Chicago Metropolitan Area's Second Largest Passenger Airport

#### **MAJOR EMPLOYERS**

| EMPLOYER                    | # OF EMPLOYEES * |
|-----------------------------|------------------|
| Sinai Health System         | 4,205            |
| Mount Sinai Hospital        | 3,000            |
| Go Airport Shuttle          | 2,500            |
| Streets and Sanitation Dept | 2,482            |
| Hinckley Springs            | 2,466            |
| City of Chicago             | 1,865            |
| Friends of Sinai Children   | 1,696            |
| Harborquest Inc             | 1,500            |
| Pactiv LLC                  | 1,364            |
| Edsal Manufacturing Co Inc  | 1,300            |
| Walgreens                   | 1,250            |
| Monterrey Security Cons Inc | 1,150            |

\* # of Employees based on 5 mile radius

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This Red Lobster property is located at 5201 South Pulaski Road in Chicago, Illinois. Red Lobster is situated ten miles from the Chicago downtown area. Located along side Lake Michigan, Chicago is the third largest city in the United States.

#### **Surrounding Retail and Points of Interest**

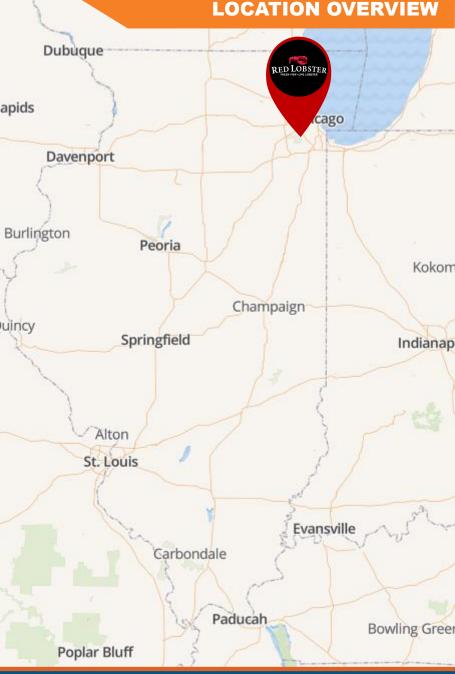
The subject property is well-positioned in a dense retail corridor, benefiting from its proximity to major national and local retailers. Nearby national tenants include: Jewel-Osco, Cermak Food Market, GNC, Payless Shoesource, Chase Bank, PNC Bank, Bank of America, TCF Bank, Hertz, Shell, Citgo, Cricket Wireless, Pizza Hut, Domino's, KFC, Subway, Giordano's, McDonald's, Burger King, Chipotle, Dunkin' Donuts, and many more. Curie High School and John Hancock College Preparatory High School are located within one mile of this Red Lobster property. Together, they share a total enrollment of over 4,000 students. Mercy Medical Center, a 189 bed general medical and surgical hospital, is less than one mile away from the subject property. This Red Lobster location is within two miles of Chicago Midway International Airport, the second-largest passenger airport in the Chicago metropolitan area. The subject property's close proximity to the CTA Pulaski Metro Stop adds further convenience for commuting customers.

#### **Traffic Counts and Demographics**

Chicago has approximately 308,134 individuals residing within a three-mile radius of the property and more than 802,806 within a five-mile radius. The Red Lobster property is located on South Pulaski Road which intersects with South Archer Avenue. South Pulaski Road has a daily traffic count of approximately 48,500 vehicles. Nearby South Archer Avenue has a daily traffic count of roughly 28,115 vehicles.

#### **Chicago**, Illinois

Chicago is the third largest city in the United States and the county seat of Cook County. Located where the Chicago River meets Lake Michigan, Chicago is known as the "Windy City" due to the weather caused by the nearby bodies of water. Chicago has the second largest business district in the nation as well as having its most balanced economy. Multiple Dow 30 companies are based in the Chicago Metropolitan Area, such as Boeing, Sears, Kraft, and McDonald's. Every year, over 50 million people visit the city. With two-time World Series winners the Chicago Cubs, the six-time Stanley Cup winning Chicago Blackhawks, and six-time NBA championship winning Chicago Bulls, the city has a tradition of excellence in all sports. Chicago is also home to several universities such as Northwestern University, University of Chicago, the Art Institute of Chicago, Depaul University, and several others with a combined total enrollment of over 60,000 students.



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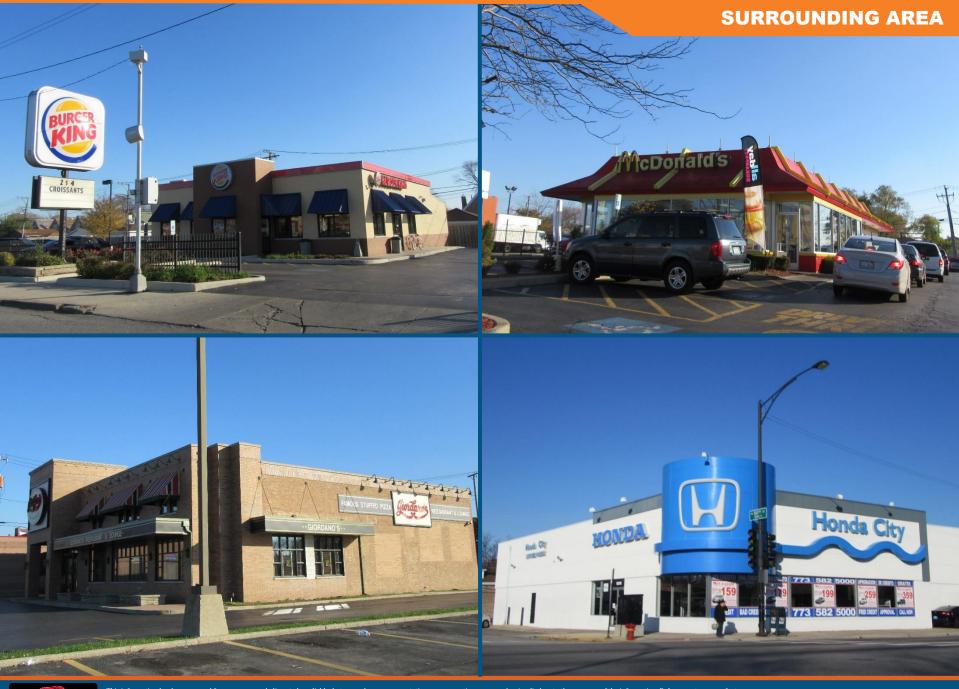
# **RED LOBSTER**

TITLE TANALASA



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#### nographics

5 Miles

781,005

802,806

796,173

851,293

\$56,087

\$41,933

\$16,957

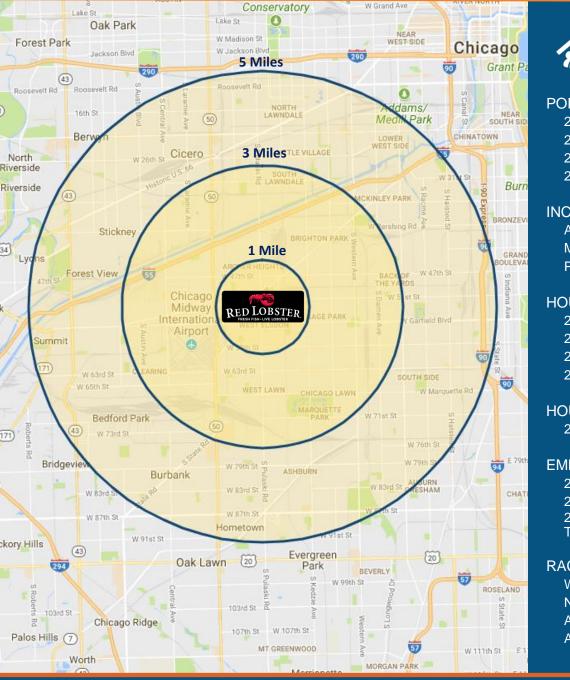
238,646

239,234

236,427

251,186

\$173,956



|                 | Demogr    |           |  |
|-----------------|-----------|-----------|--|
|                 |           |           |  |
|                 | 1 Miles   | 3 Miles   |  |
| PULATION        |           |           |  |
| 2022 Projection | 42,074    | 299,218   |  |
| 2017 Estimate   | 43,327    | 308,134   |  |
| 2010 Census     | 42,854    | 304,724   |  |
| 2000 Census     | 39,326    | 310,027   |  |
| OME             |           |           |  |
| Average         | \$60,119  | \$56,096  |  |
| Viedian         | \$47,552  | \$43,142  |  |
| Per Capita      | \$16,153  | \$15,580  |  |
| USEHOLDS        |           |           |  |
| 2022 Projection | 11,596    | 84,754    |  |
| 2017 Estimate   | 11,637    | 84,735    |  |
| 2010 Census     | 11,454    | 83,540    |  |
| 2000 Census     | 11,933    | 88,047    |  |
| USING           |           |           |  |
| 2017            | \$182,759 | \$174,410 |  |
|                 |           |           |  |

#### EMPLOYMENT

| 2017 Daytime Population      | 40,008 | 221,941 | 621,844 |
|------------------------------|--------|---------|---------|
| 2017 Unemployment            | 6.88%  | 8.30%   | 9.11%   |
| 2017 Median Time<br>Traveled | 39     | 39      | 38      |
| ACE & ETHNICITY              |        |         |         |
| White                        | 51.35% | 45.20%  | 41.22%  |
| Native American              | 0.05%  | 0.03%   | 0.02%   |
| African American             | 1.58%  | 13.69%  | 25.75%  |
| Asian/Pacific Islander       | 1.25%  | 1.61%   | 2.59%   |
|                              |        |         |         |

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# exclusively listed

IL BOR: Steven Weinstock 630-570-2250 IL: 471.011175 Glen Kunofsky <u>Glen.Kunofsky@marcusmillichap.com</u> 212.430.5115 NY: 49KU1129178 Matthew Anuszkiewicz <u>Matthew.Anuszkiewicz@marcusmillichap.com</u> 212.430.5129 NY: 10401285141

