

## **OFFERING MEMORANDUM**

EXCLUSIVE NET-LEASE OFFERING





LINOIS

## **Investment Overview**

**Investment Highlights Financial Overview Lease Summary Tenant Overview Private Equity Sponsor** 

## **Property Overview**

**Location Overview** Surrounding Area Map Local Map **Regional Map** 

## **Demographics**

**Population** Income **Employment** 

# PRICE: \$7,749,039 | 6.25% CAP | RENT: \$484,315

PROPERTY DESCRIPTION				
Property	Red Lobster			
Property Address	4605 Bellemeade Ave			
City, State, ZIP	Evansville, IN 47714			
Building Size (SF)	9,433			
Lot Size (Acres)	+/- 1.73			
THE OFFERING				
Net Operating Income <sup>1</sup>	\$484,315			
CAP Rate	6.25%			
Purchase Price	\$7,749,039			
Price / SF	\$821			
Year Opened	1972			
Year Remodeled	2014			

LEASE SUMMARY
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LEASE SUIVIIVIARY			
Property Name	Red Lobster		
Property Type	Net Leased Casual Dining		
Ownership	Private		
Tenant	Red Lobster Restaurants, LLC		
Guarantor	Red Lobster Intermediate Holdings, LLC		
Lease Term	25 Years		
Lease Expiration	July 31, 2039		
Lease Term Remaining	20 Years		
Lease Type	Triple-Net (NNN) Lease		
Roof & Structure	Tenant Responsible		
Rental Increases	2.00% Annually		
Options to Renew	Four (4), Five (5) Year Option Periods		
Rental Increases in Options	2.00% Annually		

#### **HIGHLIGHTS**

- Property is Subject to a 25 Year Triple-Net (NNN) Lease With 20 Years Remaining
- Corporate Guaranty | 704 Locations in the US & Canada
- Strong Inflation Hedge | Attractive 2.0% Annual Increases
- Four (4), Five (5)-Year Tenant Renewal Options
- World's Largest Seafood Restaurant | Serving Customers in 11 Countries



1 NOI Based on August 2019 Rental Increase

#### **INVESTMENT SUMMARY**

Marcus & Millichap is pleased to present the exclusive listing for a Red Lobster property located in Evansville, Indiana. The property consists of 9,433 square feet of building space and is situated on approximately 1.73 acres of land. The property is subject to a 25-year Triple-Net (NNN) lease with 20 years remaining on the base term. The current rent is \$484,315 and will continue to increase by 2.00% annually. The increases will continue through the four, five-year tenant renewal options.

## **TENANT SUMMARY**

Red Lobster is the largest seafood restaurant concept in the world and is an iconic full service brand with broad demographic appeal and significant advertising budget. Red Lobster is led by an experienced management team with a history of success leading the brand(average 27+ years experience across executive team). The company generates \$2.5 billion in revenue and is the 5<sup>th</sup> largest casual dining concept in North America. Red Lobster was recently acquired by Golden Gate Capital.



#### **ANNUALIZED OPERATING DATA Current Annual Rent** \$484,315 **Base Term Rental Escalations** 2.00% Annually **RENT SCHEDULE Annual Rent Lease Year Monthly Rent** Year 6 \$484,315 \$40,360 Year 7 \$494,001 \$41,167 Year 8 \$503,881 \$41,990 Year 9 \$513.959 \$42,830 Year 10 \$524,238 \$43,687 Year 11 \$534,723 \$44,560

## **Tenant Overview**



- Red Lobster is the largest seafood restaurant concept in the world and is an iconic full service brand with broad demographic appeal and a significant advertising budget (2<sup>nd</sup> largest in casual dining).
- The Company was founded in 1968 and currently operates 704 restaurants throughout the United States and Canada and has 43 franchised restaurants in international markets.
- Red Lobster is led by an experienced management team with a history of success leading the brand (average 27+ years experience across executive team).
- The company generates \$2.5B in revenue and is the 6<sup>th</sup> largest casual dining concept in North America.

## The Transaction

- On July 28th, 2014, Golden Gate Capital ("GGC") acquired Red Lobster from Darden Restaurants.
- Red Lobster is now an independently owned company, completely separate from Darden Restaurants.
- Red Lobster is well capitalized with >\$200M of liquidity.
- Golden Gate Capital has a long, successful track record and significant experience with multi-unit restaurant and retail businesses.



## **TENANT OVERVIEW**

## **OUR HISTORY**

#### FRESH IS IN OUR FOOD

Each day, you'll find an updated selection of fresh fish on our Today's Fresh Fish menu, not to mention live Maine lobster, freshly baked Cheddar Bay Biscuits™, crisp salads and a host of fresh seafood recipes waiting to be explored.

#### FRESH IS IN OUR KNOWLEDGE

No one knows seafood better than we do. As global seafood buyers, we have employees stationed throughout the world who inspect our seafood the moment it comes out of the water. They ensure it meets standards that are second to none. Then, the renowned chefs at our culinary center deliver the fresh expertise that turns it all into something truly special.

## FRESH IS IN OUR DEDICATION

We hold ourselves to the highest standards for service, quality and a welcoming atmosphere. And we're focused on doing what's right — for our employees, in our communities and in the world.

#### FRESH IS IN OUR COMMITMENT

You deserve the freshest food and thinking. So every time you visit one of our seafood restaurants or our online seafood store, you'll find an uncommon commitment to deliver the best of the sea with fresh energy and fresh ideas that we hope will make you want to come back again and again.

We invite you to come in and experience our commitment to quality for yourself. Whether it's choosing your favorite fresh fish from our "Today's Fresh Fish" menu, or selecting your favorite seafood to be prepared over our wood-fired grill, Red Lobster is the place you can enjoy fresh, delicious seafood now and for generations.



Blue Angel

# **RED LOBSTER TIMELINE**



1968

Bill Darden opens the first Red Lobster in Lakeland, Florida

General Mills acquires Red Lobster and rapidly expands nationally

1983

1984

Our 1st Canadian restaurant opens in Ontario

Out Lobsterfest® promotion begins, giving guests the best variety of lobster anywhere

1988

1989

We introduce our famous and delicious Cheddar Bay Biscuits®

We operate 450 US and 55 Canadian restaurants

1996

2003

We introduce "Walt's Favorite Shrimp", named after one of our earliest employees

We celebrate our 35th anniversary of serving fresh, delicious seafood

2004

2006

Endless Shrimp® is introduced, and becomes an annual guest-favorite promotion

"Today's Fresh Fish" gives guests a daily selection of national and local fresh fish favorites

2008

2013

We introduce Wood-Fire Grills and Certified Grill Masters in every restaurant

We celebrate our 45th anniversary and operate more than 700 locations worldwide

2014

Acquisition by Golden Gate Capital ("GGC")

## TENANT OVERVIEW

#### **Strong Market Position**

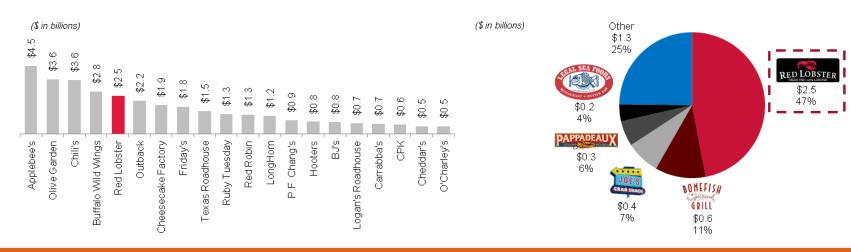
- Red Lobster is the largest seafood restaurant concept in the world and the 6<sup>th</sup> largest casual dining concept in the United States with over \$2.5 billion in annual sales and 704 restaurants.
- The Company is the category killer in the seafood casual dining space, holding almost 50% market share.
  - Largest share of any restaurant concept in any segment.
- 6<sup>th</sup> largest overall casual dining concept in the US.

## **Significant Scale With Broad Geographic Reach**



## 6<sup>th</sup> Largest Casual Dining Concept in the US

## ~50% Share in Seafood Casual Dining



## TENANT OVERVIEW

# Iconic Brand With Unparalleled Customer Loyalty

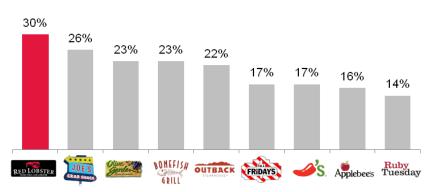
- Red Lobster has strong consumer appeal and broad usage across multiple dining out occasions, including high-crave, healthier "good for you" and special meal occasions.
- The brand has a strong foundation of loyal guests, who visit 1-2 times per month and account for more than 50% of sales.
- Red Lobster is the clear leader in casual dining seafood, and the most indispensable brand among major casual dining concepts, further indicating strong consumer loyalty.

# **Healthy and Recently Remodeled Restaurant Base**

- Over \$320 million invested in remodels covering >90% of restaurants over the past 8 years.
- \$1.4 billion in overall capital expenditure investment over the past 10 years.
- New Bar Harbor format has strong appeal across customer base.
- 100% of restaurants are cash flow positive.

## **Indispensability vs. Peers**

Indispensability (How difficult it would be for me to 'give up' ever going there again ) - % very difficult (10 out of 10) shown



## **New Bar Harbor Format**

Before









## **Management Team**

Red Lobster is led by an experienced management team with prior success leading the brand.



Kim Lopdrup CEO (31 years in Restaurant Industry)

- Kim served as President of Red Lobster from FY2005 to FY2011, a period of consistent, above-market growth for the brand
- Prior to his return to Red Lobster, Kim served as President of Specialty Restaurant Group and New
- Before joining Darden, Kim served as EVP and COO of North America for Burger King, and at Dunkin' Brands as VP of Marketing and CEO of its international division
- BBA, College of William & Mary; MBA with distinction, Harvard Business School



Salli Setta President (28 years in Restaurant Industry)

- Salli was named President of Red Lobster in July of 2013
- Prior to her promotion to President, Salli served as Red Lobster's EVP of Marketing, before which she held numerous roles in Marketing and Culinary at Olive Garden during its turnaround, including VP Marketing and SVP Culinary and Beverage
- 24 years of experience in restaurant marketing, advertising and menu development; named "Menu Strategist of the Year" in 2003; recipient of three Menu Masters' Awards and a Silver Effie for her work on the "Hospitaliano" ad campaign
- BA, University of Central Florida; MBA, Florida Institute of Technology



Bill Lambert CFO (12 years in Restaurant Industry)

- Bill served as CFO of Red Lobster from FY2006 to FY2010
- Prior to his return to Red Lobster, Bill served as CFO of LongHorn Steakhouse
- Prior to joining Darden and Red Lobster, Bill spent 21 years with Federated Department Stores in various roles including CFO of Macy's Central
- BS, Duke University; MBA, University of Michigan



**Chip Wade EVP Operations** (30 years in Restaurant Industry)

- Darryl "Chip" Wade is EVP of Operations at Red Lobster
- Previously, Chip held positions in Enterprise Operations at Darden and as SVP of its Smokey Bones brand
- Outside of Darden, Chip previously served as COO of Legal Sea Foods and in various operations management roles at TGI Friday's
- BA, Widener University; MBA, University of Texas



- Golden Gate Capital (GGC) is a San Francisco-based Private Equity firm with over \$15 billion of capital under management.
- GGC has been one of the most active acquirers of multi-unit restaurant and retail companies.
  - Over the past 10 years, GGC has invested in restaurant and retail companies with annual revenues in excess of \$15 billion.
- GGC's investors include leading educational endowments, non-profit foundations, and selected entrepreneurs and managers.
- Investment approach is to partner with strong management teams to acquire strong, established brands with an opportunity to grow earnings through better execution, productivity improvements and unit growth.
- Excellent track record with acquiring and growing divisions of corporations.

## Select Restaurant Investments

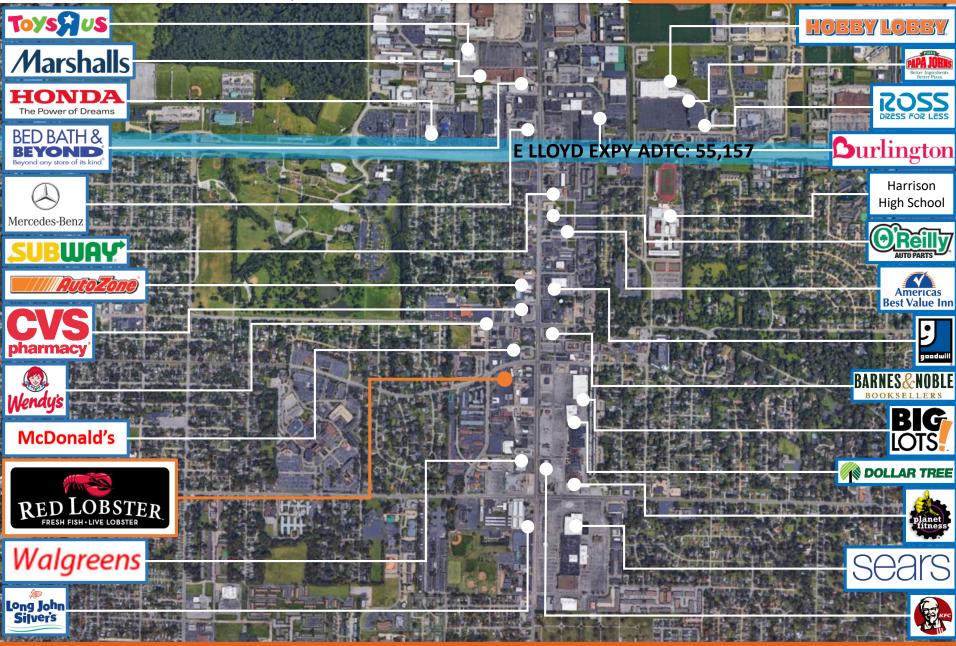
## Restaurant Private Equity Investments



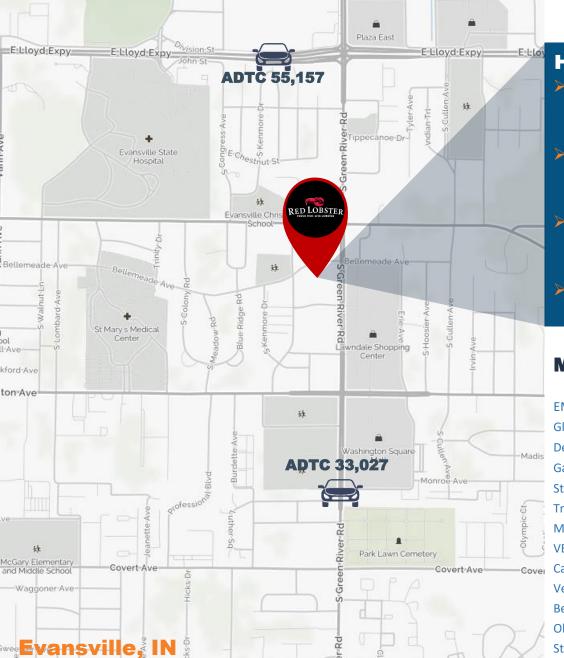








## **LOCATION OVERVIEW**



## **HIGHLIGHTS**

- Major National Tenants In Surrounding Area Include: Walmart, Target, Sears, CVS, Walgreens, Hobby Lobby, Dollar Tree, and Big Lots
- Harrison High School | Located Within One Mile of Subject Property | Over 1,000 students **Enrolled Annually**
- Saint Mary's Medical center | One Mile From the Subject Property | 436 Bed General Medical and Surgical Hospital
- Strong Demographics | Population within a Five-Mile Radius is More than 116,185

#### **MAJOR EMPLOYERS**

EMPLOYER	# OF EMPLOYEES *
Global Employment Holdings Inc	5,004
Deaconess Counseling Assoc	3,800
Gateway Health Center	2,987
St Vincent Evansville	2,400
Tri-State Refractories Corp	2,391
Marion VA Medical Center	1,585
VECTREN	1,500
Casino Aztar	1,407
Vectren	1,314
Berry Plastics	1,205
Old National Bank	877
Sterling Boiler and Mech LLC	800



This Red Lobster is located at 4605 Bellemeade Avenue in Evansville, Indiana. Evansville is the county seat of Vanderburgh County. It is the state's third-largest city and the largest city in Southern Indiana.

## Surrounding Retail and Points of Interest

The subject property is well-positioned in a dense retail corridor, benefiting from its close proximity to major national and local retailers. Major national tenants in the surrounding area include: Walgreens, Walmart, Best Buy, Kohl's, Target, Sam's Club, Sears, CVS, Barnes & Noble, Dollar Tree, Toys "R" Us, Bed Bath & Beyond, Hobby Lobby, Burlington Coat Factory, Tuesday Morning, Big Lots, Dollar Tree, Jo-Ann Fabrics and Crafts, Taco Bell, McDonald's, Olive Garden, and KFC. This Red Lobster property benefits from its proximity to Eastland Mall, which is approximately one mile from the property. The mall is anchored by Dillard's, Macy's, and J.C. Penney and has over 100 specialty stores. Harrison High School is less than one mile from the subject property and has over 1,000 students enrolled annually. Additionally, Saint Mary's Medical Center is less than one mile from the property. Saint Mary's Medical Center is a general medical and surgical hospital with 436 beds.

## **Traffic Counts and Demographics**

There are approximately 71,022 individuals residing within a three-mile radius of the property and more than 116,185 within a five-mile radius. The property is located on Bellemeade Avenue which intersects with South Green River Road. South Green River Road has average daily traffic counts of approximately 22,682 vehicles. Nearby, East Lloyd Expressway experiences average daily traffic counts of more than 55,157 vehicles.

## **Evansville, Indiana**

Evansville is the commercial, medical and cultural hub of Southwestern Indiana. The broad economic base of the region has helped build an economy which is known for its stability, diversity, and vitality. Four NYSE companies, Accuride, Berry Plastics, Springleaf, and Vectren, are headquartered in Evansville, along with the global operations center for NYSE company Mead Johnson. Evansville's strategic location on the Ohio River, strong rail and highway infrastructure, and its designation as a U.S. Customs Port of Entry, make it an ideal location for the transfer of cargo. Popular tourist attractions include Tropicana Evansville, the state's first casino, and Mesker Park Zoo and Botanic Garden, one of the oldest and largest zoos in the state. The city has several well known educational institutions, including the University of Evansville and the University of Southern Indiana.

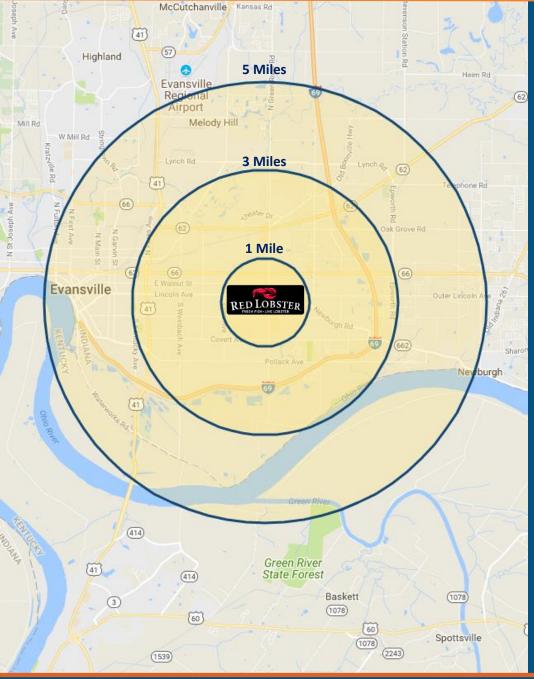




## **Demographics**



8			
	1 Miles	3 Miles	5 Miles
POPULATION			
2022 Projection	9,726	72,219	118,244
2017 Estimate	9,649	71,022	116,185
2010 Census	9,595	70,424	115,095
2000 Census	9,911	69,185	112,831
INCOME			
Average	\$59,873	\$57,316	\$57,839
Median	\$34,630	\$41,167	\$40,319
Per Capita	\$29,159	\$25,625	\$25,106
HOUSEHOLDS			
2022 Projection	4,724	32,236	50,917
2017 Estimate	4,657	31,300	49,501
2010 Census	4,623	30,983	48,961
2000 Census	4,603	29,797	47,799
HOUSING			
2017	\$145,620	\$106,367	\$107,402
EMPLOYMENT			
2017 Daytime Population	16,302	85,551	153,705
2017 Unemployment	4.59%	4.68%	5.06%
2017 Median Time Traveled	21 Mins	20 Mins	20 Mins
RACE & ETHNICITY			
White	77.15%	80.62%	79.28%
Native American	0.03%	0.08%	0.11%
African American	14.82%	11.91%	13.61%
Asian/Pacific Islander	1.51%	1.70%	1.63%





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