

Red Lobster 2322 West 4th Street, Mansfield, OH 44906



OFFERING MEMORANDUM

Marcus & Millichap

EXCLUSIVE NET-LEASE OFFERING

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Table of Contents

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Investment Overview

Investment Highlights Financial Overview Lease Summary **Tenant Overview Private Equity Sponsor**

Property Overview

Location Overview Surrounding Area Map Local Map **Regional Map Property Photos Surrounding Area Photos**

Demographics

Population Income Employment



ONTARIO

2322 West 4th Street, Mansfield, Ohio 44906 FINANCIAL OVERVIEW PRICE: \$4,438,659 6.15% CAP RENT: \$272,978

PROPERTY DESCRIPTION		
Property	Red Lobster	
Property Address	2322 West 4th Street	
City, State, ZIP	Mansfield, OH 44906	
Building Size (SF)	7,289	
Lot Size (Acres)	+/- 2.05	

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Net Operating Income ¹	\$272,978
CAP Rate	6.15%
Purchase Price	\$4,438,659
Price / SF	\$609
Year Opened	1977
Year Remodeled	2011

LEASE SUMMARY

Property Name	Red Lobster
Property Type	Net Leased Casual Dining
Ownership	Private
Tenant	Red Lobster Restaurants, LLC
Guarantor	Red Lobster Intermediate Holdings, LLC
Lease Term	25 Years
Lease Expiration	July 31, 2039
Lease Term Remaining	20 Years
Lease Type	Triple-Net (NNN) Lease
Roof & Structure	Tenant Responsible
Rental Increases	2.00% Annually
Options to Renew	Four (4), Five (5) Year Option Periods
Rental Increases in Options	2.00% Annually

1 NOI Based on August 2019 Rental Increase

HIGHLIGHTS

- Property is Subject to a 25 Year Triple-Net (NNN) Lease With 20 Years Remaining
- Corporate Guaranty | 704 Locations in the US & Canada
- Strong Inflation Hedge | Attractive 2.0% Annual Increases
- Four (4), Five (5)-Year Tenant Renewal Options
- World's Largest Seafood Restaurant | Serving Customers in 11 Countries



RED LOBSTER

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INVESTMENT SUMMARY

Marcus & Millichap is pleased to present the exclusive listing for a Red Lobster property located in Mansfield, Ohio. The property consists of 7,289 square feet of building space and is situated on approximately 2.05 acres of land. The property is subject to a 25-year Triple-Net (NNN) lease with 20 years remaining on the base term. The current rent is \$272,978 and will continue to increase by 2.00% annually. The increases will continue through the four, five-year tenant renewal options.

TENANT SUMMARY

Red Lobster is the largest seafood restaurant concept in the world and is an iconic full service brand with broad demographic appeal and significant advertising budget. Red Lobster is led by an experienced management team with a history of success leading the brand(average 27+ years experience across executive team). The company generates \$2.5 billion in revenue and is the 5th largest casual dining concept in North America. Red Lobster was recently acquired by Golden Gate Capital.



FINANCIAL OVERVIEW

ANNUALIZED OPERATING DATA			
Current Annual Rent		\$272,978	
Base Term Rental Escalations		2.00% Annually	
RENT SCHEDULE			
Lease Year	Annual Rent	Monthly Rent	
Year 6	\$272,978	\$22,748	
Year 7	\$278,437	\$23,203	
Year 8	\$284,006	\$23,667	
Year 9	\$289 <i>,</i> 686	\$24,140	
Year 10	\$295 <i>,</i> 480	\$24,623	
Year 11	\$301,389	\$25,116	
Year 12	\$307,417	\$25,618	
Year 13	\$313,565	\$26,130	
Year 14	\$319,837	\$26,653	
Year 15	\$326,233	\$27,186	
Year 16	\$332,758	\$27,730	
Year 17	\$339,413	\$28,284	
Year 18	\$346,201	\$28,850	
Year 19	\$353,126	\$29,427	
Year 20	\$360,188	\$30,016	
Year 21	\$367,392	\$30,616	
Year 22	\$374,740	\$31,228	
Year 23	\$382,234	\$31,853	
Year 24	\$389,879	\$32,490	
Year 25	\$397,677	\$33,140	
CAP Rate		6.15%	
Purchase Price \$4,438,659			

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Tenant Overview



- Red Lobster is the largest seafood restaurant concept in the world and is an iconic full service brand with broad demographic appeal and a significant advertising budget (2nd largest in casual dining).
- The Company was founded in 1968 and currently operates 704 restaurants throughout the United States and Canada and has 43 franchised restaurants in international markets.
- Red Lobster is led by an experienced management team with a history of success leading the brand (average 27+ years experience across executive team).
- The company generates \$2.5B in revenue and is the 6th largest casual dining concept in North America.

The Transaction

- On July 28th, 2014, Golden Gate Capital ("GGC") acquired Red Lobster from Darden Restaurants.
- Red Lobster is now an independently owned company, completely separate from Darden Restaurants.
- Red Lobster is well capitalized with >\$200M of liquidity.
- Golden Gate Capital has a long, successful track record and significant experience with multi-unit restaurant and retail businesses.



GOLDEN GATE CAPITAL



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TENANT OVERVIEW

OUR HISTORY

FRESH IS IN OUR FOOD

Each day, you'll find an updated selection of fresh fish on our Today's Fresh Fish menu, not to mention live Maine lobster, freshly baked Cheddar Bay Biscuits[™], crisp salads and a host of fresh seafood recipes waiting to be explored.

FRESH IS IN OUR KNOWLEDGE

No one knows seafood better than we do. As global seafood buyers, we have employees stationed throughout the world who inspect our seafood the moment it comes out of the water. They ensure it meets standards that are second to none. Then, the renowned chefs at our culinary center deliver the fresh expertise that turns it all into something truly special.

FRESH IS IN OUR DEDICATION

We hold ourselves to the highest standards for service, quality and a welcoming atmosphere. And we're focused on doing what's right – for our employees, in our communities and in the world.

FRESH IS IN OUR COMMITMENT

You deserve the freshest food and thinking. So every time you visit one of our seafood restaurants or our online seafood store, you'll find an uncommon commitment to deliver the best of the sea with fresh energy and fresh ideas that we hope will make you want to come back again and again.

We invite you to come in and experience our commitment to quality for yourself. Whether it's choosing your favorite fresh fish from our "Today's Fresh Fish" menu, or selecting your favorite seafood to be prepared over our wood-fired grill, Red Lobster is the place you can enjoy fresh, delicious seafood now and for generations.



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EXECUTIVE SUMMARY

RED LOBSTER	
TIMELINE	

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	Bill Darden opens the first Red Lobster in Lakeland, Florida
General Mills acquires Red Lobster and rapidly expands nationally	1983
1984	Our 1st Canadian restaurant opens in Ontario
Out Lobsterfest [®] promotion begins, giving guests the best variety of lobster anywhere	1988
1989	We introduce our famous and delicious Cheddar Bay Biscuits®
We operate 450 US and 55 Canadian restaurants	1996
2003	We introduce "Walt's Favorite Shrimp", named after one of our earliest employees
We celebrate our 35th anniversary of serving fresh, delicious seafood	2004
2006	Endless Shrimp [®] is introduced, and becomes an annual guest-favorite promotion
"Today's Fresh Fish" gives guests a daily selection of national and local fresh fish favorites	2008
2013	We introduce Wood-Fire Grills and Certified Grill Masters in every restaurant
We celebrate our 45th anniversary and operate more than 700 locations worldwide	2014
wonuwide	Acquisition by Golden Gate Capital ("GGC")

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TENANT OVERVIEW

Strong Market Position

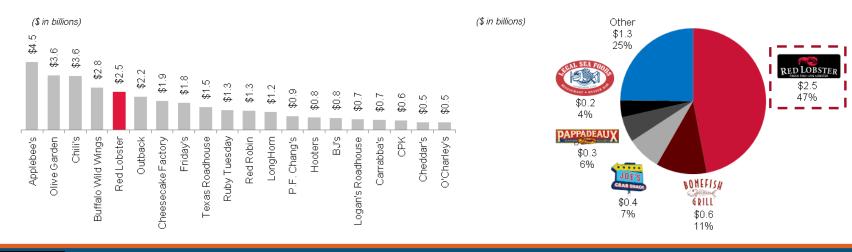
- Red Lobster is the largest seafood restaurant concept in the world and the 6th largest casual dining concept in the United States with over \$2.5 billion in annual sales and 704 restaurants.
- The Company is the category killer in the seafood casual dining space, holding almost 50% market share.
 - Largest share of any restaurant concept in any segment.
- 6th largest overall casual dining concept in the US.

Significant Scale With Broad Geographic Reach



6th Largest Casual Dining Concept in the US

~50% Share in Seafood Casual Dining





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TENANT OVERVIEW

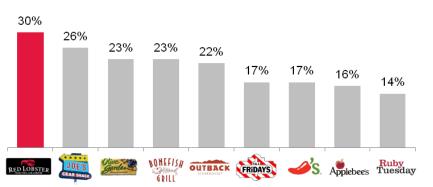
Iconic Brand With Unparalleled Customer Loyalty

- Red Lobster has strong consumer appeal and broad usage across multiple dining out occasions, including high-crave, healthier "good for you" and special meal occasions.
- The brand has a strong foundation of loyal guests, who visit 1-2 times per month and account for more than 50% of sales.
- Red Lobster is the clear leader in casual dining seafood, and the most indispensable brand among major casual dining concepts, further indicating strong consumer loyalty.

Healthy and Recently Remodeled Restaurant Base

- Over \$320 million invested in remodels covering >90% of restaurants over the past 8 years.
- \$1.4 billion in overall capital expenditure investment over the past 10 years.
- New Bar Harbor format has strong appeal across customer base.
- 100% of restaurants are cash flow positive.

Indispensability vs. Peers



New Bar Harbor Format

Before







After



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Indispensability (How difficult it would be for me to 'give up' ever going there again) - % very difficult (10 out of 10) shown

Management Team

EXECUTIVE SUMMARY

Red Lobster is led by an experienced management team with prior success leading the brand.



Kim Lopdrup CEO (31 years in Restaurant Industry)

Salli Setta

President

Industry)

Bill Lambert

CFO

(12 years in Restaurant

Industry)

- Kim served as President of Red Lobster from FY2005 to FY2011, a period of consistent, above-market growth for the brand
- Prior to his return to Red Lobster, Kim served as President of Specialty Restaurant Group and New **Business**
- Before joining Darden, Kim served as EVP and COO of North America for Burger King, and at Dunkin' Brands as VP of Marketing and CEO of its international division
- BBA, College of William & Mary; MBA with distinction, Harvard Business School

Salli was named President of Red Lobster in July of 2013

- Prior to her promotion to President, Salli served as Red Lobster's EVP of Marketing, before which she held numerous roles in Marketing and Culinary at Olive Garden during its turnaround, including VP Marketing and SVP Culinary and Beverage (28 years in Restaurant
 - 24 years of experience in restaurant marketing, advertising and menu development; named "Menu Strategist of the Year" in 2003; recipient of three Menu Masters' Awards and a Silver Effie for her work on the "Hospitaliano" ad campaign
 - BA, University of Central Florida; MBA, Florida Institute of Technology



- Bill served as CFO of Red Lobster from FY2006 to FY2010
- Prior to his return to Red Lobster, Bill served as CFO of LongHorn Steakhouse
- Prior to joining Darden and Red Lobster, Bill spent 21 years with Federated Department Stores in various roles including CFO of Macy's Central
- BS, Duke University; MBA, University of Michigan



Chip Wade EVP **Operations** (30 years in Restaurant Industry)

- Darryl "Chip" Wade is EVP of Operations at Red Lobster
- Previously, Chip held positions in Enterprise Operations at Darden and as SVP of its Smokey Bones brand
 - Outside of Darden, Chip previously served as COO of Legal Sea Foods and in various operations management roles at TGI Friday's
 - BA, Widener University; MBA, University of Texas



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GOLDEN GATE CAPITAL

- Golden Gate Capital (GGC) is a San Francisco-based Private Equity firm with over \$15 billion of capital under management.
- GGC has been one of the most active acquirers of multi-unit restaurant and retail companies.
 - Over the past 10 years, GGC has invested in restaurant and retail companies with annual revenues in excess of \$15 billion.
- GGC's investors include leading educational endowments, non-profit foundations, and selected entrepreneurs and managers.
- Investment approach is to partner with strong management teams to acquire strong, established brands with an
 opportunity to grow earnings through better execution, productivity improvements and unit growth.
- Excellent track record with acquiring and growing divisions of corporations.

Select Restaurant Investments

Restaurant Private Equity Investments

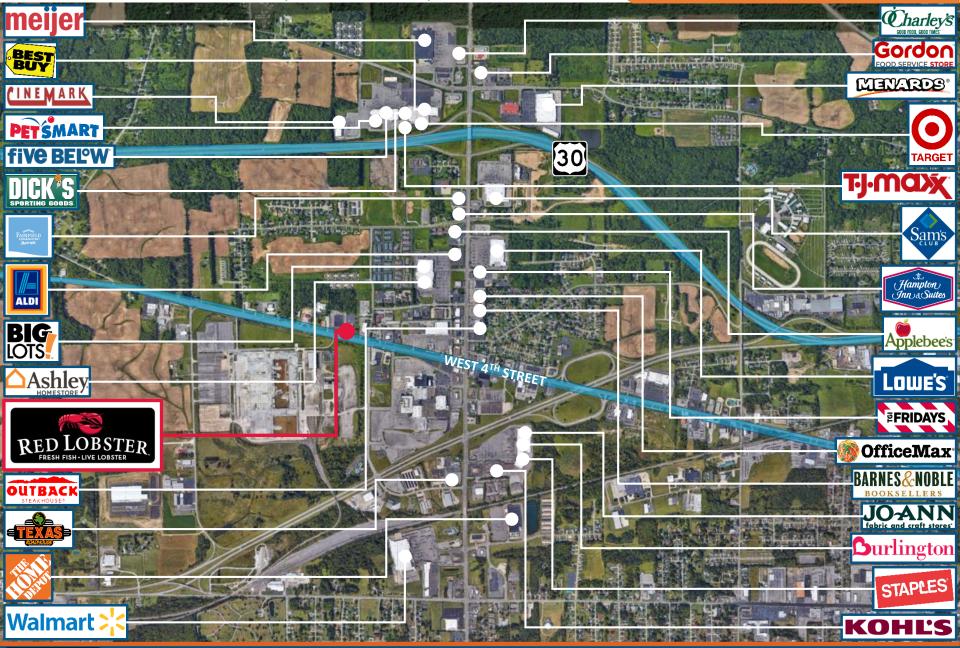




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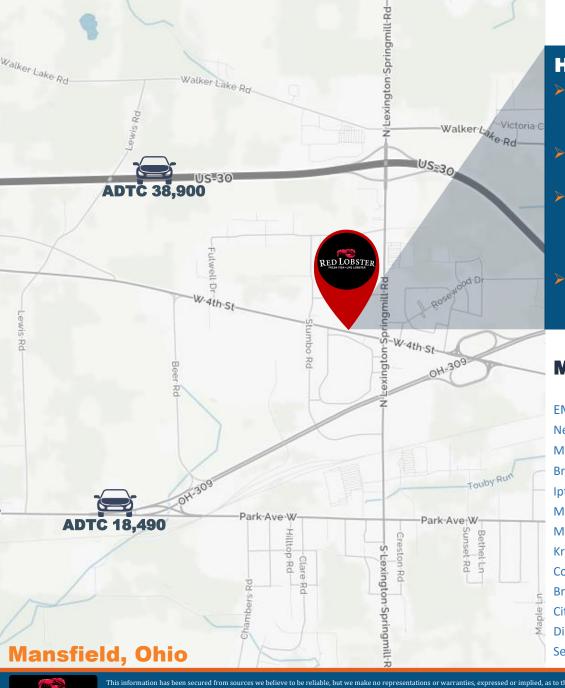
AERIAL



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LOCATION OVERVIEW



RED LOBSTER.

HIGHLIGHTS

- Major National Tenants In Surrounding Area: Walmart, Kohl's, Lowe's, Sam's Club, Home Depot, Target, Meijer, Best Buy, Menards
- Strong Traffic Counts | U.S. Route-30 and Park Avenue West | 38,900 and 18,490 Vehicles Daily
- Ohio State University at Mansfield and North Central State College | Within Three Miles of Subject Property
 | Combined Annual Enrollment Exceeding 4,400 students
- Richland County Fairgrounds | Within Three Miles of Subject Property | Home to the Annual Richland County Fair

MAJOR EMPLOYERS

	EMPLOYER	# OF EMPLOYEES *
	Newman Technology Inc	1,200
	Mansfield Correctional Instn	769
-	Broshco Fabricated Products	674
-	Ipt Pumps Division	500
	Mansfield Operations	500
	McDonalds	467
	Kroger	450
	County of Richland	442
1	Broscho Fabricated Products	400
	City of Mansfield	400
	Disabled American Veterans	400
1	Service/Safety Director	400

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Surrounding Retail and Points of Interest

The subject property is well-positioned in a dense retail corridor, benefiting from its proximity to major national and local retailers. Nearby national tenants include: Walmart, Kohl's, Lowe's, Sam's Club, Home Depot, Target, Meijer, Best Buy, Gordon Food Service Store, Menards, TJ Maxx, OfficeMax, Barnes & Noble, JoAnn Fabric and Craft Store, Burlington Coat Factory, Staples, CineMark, PetSmart, Five Below, Dick's Sporting Goods, Aldi, Big Lots, Ashley Home Store, Outback Steakhouse, Texas RoadHouse, Applebee's, TGI Fridays, O'Charley's, as well as many others. Richland Mall, an enclosed regional center that adds 50 additional stores and dining locations, is within one mile of this Red Lobster location. Ohio State University at Mansfield and North Central State College, with combined annual enrollment exceeding 4,400 students, are both within three miles of the subject property. The Richland County Fairgrounds, home to the Richland County Fair and one of the larger tourist attractions in the county, is within three miles of this Red Lobster location.

Traffic Counts and Demographics

Mansfield has approximately 14,935 individuals residing within a three-mile radius of the property and more than 47,082 within a five-mile radius. This Red Lobster property is located just off U.S. Route-30, which experiences average daily traffic counts exceeding 38,900 vehicles. Intersecting with U.S. Route-30 is Park Avenue W which brings an additional 18,490 vehicles to the immediate area daily.

Mansfield, Ohio

Mansfield's economy is heavily dominated by the Manufacturing, Healthcare, and Retail Trade industries, which combine to employ over 45% of the city's working population. A number of highlights and achievements have contributed to Mansfield's recent economic development. In hopes of further developing the city's economy, large investments has been made through reconstruction of the city's infrastructure. This has inspired expansion in the city by companies such as OhioHealth Mansfield, Ohio Valley Manufacturing, and the Ashland Railway. Furthermore, downtown Mansfield has experienced tremendous growth in arts and tourism over the last five years. Concerts and other performing arts events have drawn tremendous crowds, inspiring redevelopment of the area's functionality and facade. The Carousel District has attracted the Phoenix Brewing Company, the Renaissance Performing Arts Association, as well as the Mansfield Symphony, NEOS Ballet Theatre, and Richland Academy Dance Ensemble.



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SURROUNDING AREA



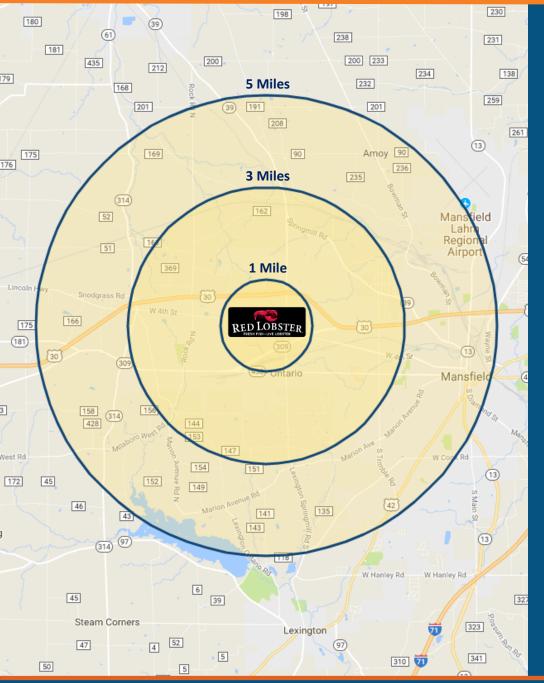








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Demographics

	1 Miles	3 Miles	5 Miles
POPULATION			
2022 Projection	1,404	15,151	46,499
2017 Estimate	1,398	14,935	47,082
2010 Census	1,408	15,070	47,556
2000 Census	1,142	15,207	52,218
INCOME			
Average	\$60,845	\$57,552	\$54,573
Median	\$47,667	\$41,464	\$38,700
Per Capita	\$28,841	\$24,280	\$22,743
HOUSEHOLDS			
2022 Projection	678	6,419	18,474
2017 Estimate	659	6,276	18,564
2010 Census	675	6,416	19,061
2000 Census	491	6,297	20,268
HOUSING			
2017	\$126,485	\$108,491	\$98,668
EMPLOYMENT			
2017 Daytime Population	4,958	22,216	57,727
2017 Unemployment	3.47%	6.22%	6.64%
2017 Median Time Traveled	15	19	20
Traveleu			
RACE & ETHNICITY			
White	90.18%	87.12%	78.38%
Native American	0.00%	0.04%	0.06%
African American	4.88%	7.69%	16.52%
Asian/Pacific Islander	2.56%	1.61%	1.09%

REDLOBSTER FREM HISH-LIVE LOBSTER

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