

Red Lobster

1090 Graham Road, Cuyahoga Falls, Ohio 44224



OFFERING MEMORANDUM

EXCLUSIVE NET-LEASE OFFERING





Investment Overview

Investment Highlights Financial Overview Lease Summary Tenant Overview Private Equity Sponsor

Property Overview

Location Overview Surrounding Area Map **Local Map Regional Map Property Photos Surrounding Area Photos**

Demographics

Population Income **Employment**

1090 Graham Road, Cuyahoga Falls, Ohio 44224

PRICE: \$5,930,337 | 6.15%CAP | RENT: \$364,716

PROPERTY DESCRIPTION			
Property	Red Lobster		
Property Address	1090 Graham Road		
City, State, ZIP	Cuyahoga Falls, OH 44224		
Building Size (SF)	7,687		
Lot Size (Acres)	+/- 1.71		
THE	OFFERING		
Net Operating Income ¹	\$364,716		
CAP Rate	6.15%		
Purchase Price	\$5,930,337		
Price / SF	\$771		
Year Opened	1974		
Year Remodeled	2011		

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Property Name	Red Lobster
Property Type	Net Leased Casual Dining
Ownership	Private
Tenant	Red Lobster Restaurants, LLC
Guarantor	Red Lobster Intermediate Holdings, LLC
Lease Term	25 Years
Lease Expiration	July 31, 2039
Lease Term Remaining	20 Years
Lease Type	Triple-Net (NNN) Lease
Roof & Structure	Tenant Responsible
Rental Increases	2.00% Annually
Options to Renew	Four (4), Five (5) Year Option Periods
Rental Increases in Options	2.00% Annually

HIGHLIGHTS

- Property is Subject to a 25 Year Triple-Net (NNN) Lease With 20 Years Remaining
- Corporate Guaranty | 704 Locations in the US & Canada
- Strong Inflation Hedge | Attractive 2.0% Annual Increases
- Four (4), Five (5)-Year Tenant Renewal Options
- World's Largest Seafood Restaurant | Serving Customers in 11 Countries



1 Rent based on August 2019 Rental Increase

INVESTMENT SUMMARY

Marcus & Millichap is pleased to present the exclusive listing for a Red Lobster property located in Cuyahoga Falls, Ohio. The property consists of 7.687 square feet of building space and is situated on approximately 1.71 acres of land. The property is subject to a 25-year Triple-Net (NNN) lease with 20 years remaining on the base term. The current rent is \$364,716 and will continue to increase by 2.00% annually. The increases will continue through the four, five-year tenant renewal options.

TENANT SUMMARY

Red Lobster is the largest seafood restaurant concept in the world and is an iconic full service brand with broad demographic appeal and significant advertising budget. Red Lobster is led by an experienced management team with a history of success leading the brand(average 27+ years experience across executive team). The company generates \$2.5 billion in revenue and is the 5th largest casual dining concept in North America. Red Lobster was recently acquired by Golden Gate Capital.



ANNUALIZED OPERATING DATA Current Annual Rent \$364,716 **Base Term Rental Escalations** 2.00% Annually **RENT SCHEDULE Annual Rent Lease Year Monthly Rent** Year 6 \$364,716 \$30,393 Year 7 \$31,001 \$372,010 Year 8 \$379,450 \$31,621 Year 9 \$387,039 \$32,253 Year 10 \$394,780 \$32,898 Year 11 \$402,676 \$33,556 Year 12 \$410,729 \$34,227 Year 13 \$418,944 \$34,912 Year 14 \$427,323 \$35,610

\$435.869

\$444,586

\$453,478

\$462,548

\$471.799

\$481,235

\$490,859

\$500,677

\$510,690

\$520,904

\$531,322

Year 15

Year 16

Year 17

Year 18

Year 19

Year 20

Year 21

Year 22

Year 23

Year 24

Year 25

Purchase Price

CAP Rate

\$36,322

\$37,049

\$37,790

\$38,546

\$39,317

\$40,103

\$40,905

\$41,723

\$42,558

\$43,409

\$44,277

6.15%

\$5,930,337

Tenant Overview



- Red Lobster is the largest seafood restaurant concept in the world and is an iconic full service brand with broad demographic appeal and a significant advertising budget (2nd largest in casual dining).
- The Company was founded in 1968 and currently operates 704 restaurants throughout the United States and Canada and has 43 franchised restaurants in international markets.
- Red Lobster is led by an experienced management team with a history of success leading the brand (average 27+ years experience across executive team).
- The company generates \$2.5B in revenue and is the 6th largest casual dining concept in North America.

The Transaction

- On July 28th, 2014, Golden Gate Capital ("GGC") acquired Red Lobster from Darden Restaurants.
- Red Lobster is now an independently owned company, completely separate from Darden Restaurants.
- Red Lobster is well capitalized with >\$200M of liquidity.
- Golden Gate Capital has a long, successful track record and significant experience with multi-unit restaurant and retail businesses.



TENANT OVERVIEW

OUR HISTORY

FRESH IS IN OUR FOOD

Each day, you'll find an updated selection of fresh fish on our Today's Fresh Fish menu, not to mention live Maine lobster, freshly baked Cheddar Bay Biscuits™, crisp salads and a host of fresh seafood recipes waiting to be explored.

FRESH IS IN OUR KNOWLEDGE

No one knows seafood better than we do. As global seafood buyers, we have employees stationed throughout the world who inspect our seafood the moment it comes out of the water. They ensure it meets standards that are second to none. Then, the renowned chefs at our culinary center deliver the fresh expertise that turns it all into something truly special.

FRESH IS IN OUR DEDICATION

We hold ourselves to the highest standards for service, quality and a welcoming atmosphere. And we're focused on doing what's right — for our employees, in our communities and in the world.

FRESH IS IN OUR COMMITMENT

You deserve the freshest food and thinking. So every time you visit one of our seafood restaurants or our online seafood store, you'll find an uncommon commitment to deliver the best of the sea with fresh energy and fresh ideas that we hope will make you want to come back again and again.

We invite you to come in and experience our commitment to quality for yourself. Whether it's choosing your favorite fresh fish from our "Today's Fresh Fish" menu, or selecting your favorite seafood to be prepared over our wood-fired grill, Red Lobster is the place you can enjoy fresh, delicious seafood now and for generations.



Blue Angel

RED LOBSTER TIMELINE



1968

Bill Darden opens the first Red Lobster in Lakeland, Florida

General Mills acquires Red Lobster and rapidly expands nationally

1983

1984

Our 1st Canadian restaurant opens in Ontario

Out Lobsterfest® promotion begins, giving guests the best variety of lobster anywhere

1988

1989

We introduce our famous and delicious Cheddar Bay Biscuits®

We operate 450 US and 55 Canadian restaurants

1996

2003

We introduce "Walt's Favorite Shrimp", named after one of our earliest employees

We celebrate our 35th anniversary of serving fresh, delicious seafood

2004

2006

Endless Shrimp® is introduced, and becomes an annual guest-favorite promotion

"Today's Fresh Fish" gives guests a daily selection of national and local fresh fish favorites

2008

2013

We introduce Wood-Fire Grills and Certified Grill Masters in every restaurant

We celebrate our 45th anniversary and operate more than 700 locations worldwide

2014

Acquisition by Golden Gate Capital ("GGC")

TENANT OVERVIEW

Strong Market Position

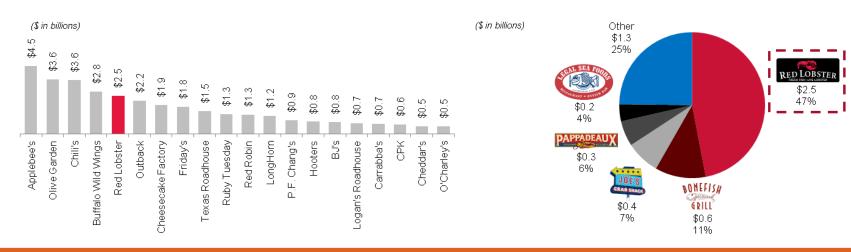
- Red Lobster is the largest seafood restaurant concept in the world and the 6th largest casual dining concept in the United States with over \$2.5 billion in annual sales and 704 restaurants.
- The Company is the category killer in the seafood casual dining space, holding almost 50% market share.
 - Largest share of any restaurant concept in any segment.
- 6th largest overall casual dining concept in the US.

Significant Scale With Broad Geographic Reach



6th Largest Casual Dining Concept in the US

~50% Share in Seafood Casual Dining



TENANT OVERVIEW

Iconic Brand With Unparalleled Customer Loyalty

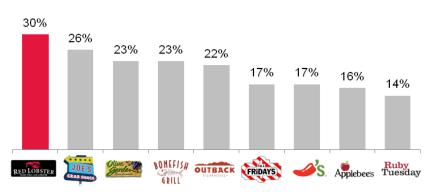
- Red Lobster has strong consumer appeal and broad usage across multiple dining out occasions, including high-crave, healthier "good for you" and special meal occasions.
- The brand has a strong foundation of loyal guests, who visit 1-2 times per month and account for more than 50% of sales.
- Red Lobster is the clear leader in casual dining seafood, and the most indispensable brand among major casual dining concepts, further indicating strong consumer loyalty.

Healthy and Recently Remodeled Restaurant Base

- Over \$320 million invested in remodels covering >90% of restaurants over the past 8 years.
- \$1.4 billion in overall capital expenditure investment over the past 10 years.
- New Bar Harbor format has strong appeal across customer base.
- 100% of restaurants are cash flow positive.

Indispensability vs. Peers

Indispensability (How difficult it would be for me to 'give up' ever going there again) - % very difficult (10 out of 10) shown



New Bar Harbor Format

Before









Management Team

Red Lobster is led by an experienced management team with prior success leading the brand.



Kim Lopdrup CEO (31 years in Restaurant Industry)

- Kim served as President of Red Lobster from FY2005 to FY2011, a period of consistent, above-market growth for the brand
- Prior to his return to Red Lobster, Kim served as President of Specialty Restaurant Group and New
- Before joining Darden, Kim served as EVP and COO of North America for Burger King, and at Dunkin' Brands as VP of Marketing and CEO of its international division
- BBA, College of William & Mary; MBA with distinction, Harvard Business School



Salli Setta President (28 years in Restaurant Industry)

- Salli was named President of Red Lobster in July of 2013
- Prior to her promotion to President, Salli served as Red Lobster's EVP of Marketing, before which she held numerous roles in Marketing and Culinary at Olive Garden during its turnaround, including VP Marketing and SVP Culinary and Beverage
- 24 years of experience in restaurant marketing, advertising and menu development; named "Menu Strategist of the Year" in 2003; recipient of three Menu Masters' Awards and a Silver Effie for her work on the "Hospitaliano" ad campaign
- BA, University of Central Florida; MBA, Florida Institute of Technology



Bill Lambert CFO (12 years in Restaurant Industry)

- Bill served as CFO of Red Lobster from FY2006 to FY2010
- Prior to his return to Red Lobster, Bill served as CFO of LongHorn Steakhouse
- Prior to joining Darden and Red Lobster, Bill spent 21 years with Federated Department Stores in various roles including CFO of Macy's Central
- BS, Duke University; MBA, University of Michigan



Chip Wade EVP Operations (30 years in Restaurant Industry)

- Darryl "Chip" Wade is EVP of Operations at Red Lobster
- Previously, Chip held positions in Enterprise Operations at Darden and as SVP of its Smokey Bones brand
- Outside of Darden, Chip previously served as COO of Legal Sea Foods and in various operations management roles at TGI Friday's
- BA, Widener University; MBA, University of Texas



- Golden Gate Capital (GGC) is a San Francisco-based Private Equity firm with over \$15 billion of capital under management.
- GGC has been one of the most active acquirers of multi-unit restaurant and retail companies.
 - Over the past 10 years, GGC has invested in restaurant and retail companies with annual revenues in excess of \$15 billion.
- GGC's investors include leading educational endowments, non-profit foundations, and selected entrepreneurs and managers.
- Investment approach is to partner with strong management teams to acquire strong, established brands with an opportunity to grow earnings through better execution, productivity improvements and unit growth.
- Excellent track record with acquiring and growing divisions of corporations.

Select Restaurant Investments

Restaurant Private Equity Investments

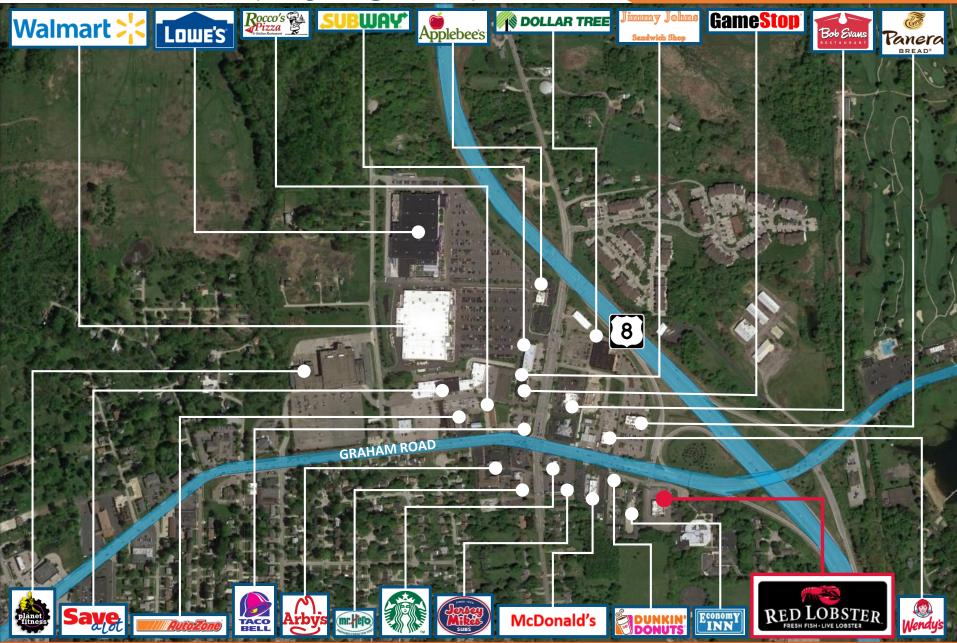


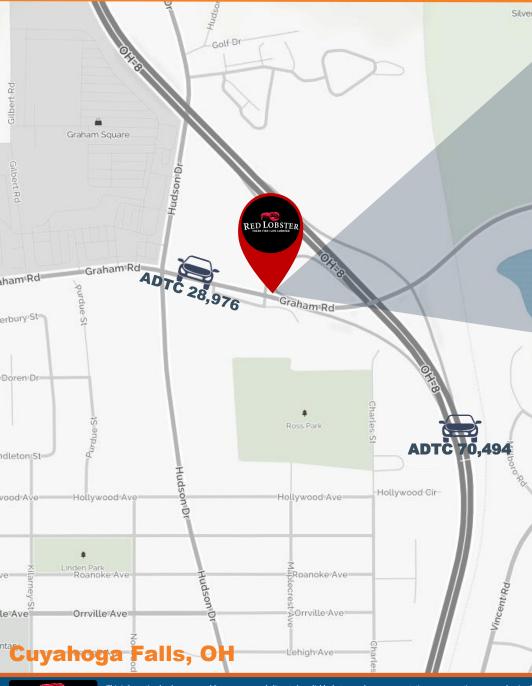






1090 Graham Road, Cuyahoga Falls, OH





HIGHLIGHTS

- Major National Tenants In Surrounding Area: Walmart, Lowe's, Dollar Tree, Save-A-Lot, AutoZone, Planet Fitness, McDonald's
- Exceptional Traffic Counts | Graham Road and Ohio State Route 8 | 28,976 and 70,494 Vehicles a Day
- Summa Health System | Two Miles Away | 11,000 **Employees**
- > 7 Miles From Akron, Ohio | 5th Largest City in Ohio

MAJOR EMPLOYERS

OF EMPLOYEES *
8,402
2,412
2,400
2,012
2,000
1,254
1,234
1,150
890
620
600
593

This Red Lobster is located at 1090 Graham Road in Cuyahoga Falls, Ohio. Cuyahoga Falls is a city in Summit County, Ohio. The city is the second largest city, in the county in terms of population, just behind Akron, which is the county seat of Summit County. Cuyahoga Falls is five-miles from Akron. The city is less than 10 miles from Akron Fulton International Airport.

Surrounding Retail and Points of Interest

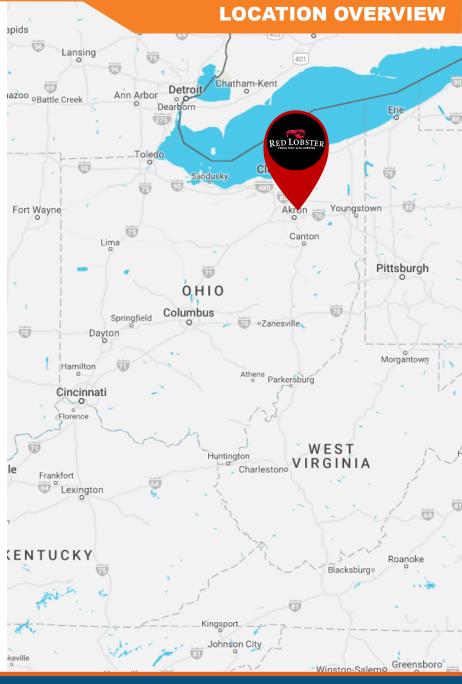
The subject property is well-positioned in a dense retail corridor, benefiting from its proximity to major national and local retailers. Major national retailers in the immediate vicinity include: Walmart, Lowe's, Dollar Tree, Save-A-Lot, AutoZone, Planet Fitness, and McDonald's among various others. Additionally, both Roberts Middle School and Lincoln Elementary School are found within a mile of the Red Lobster property, with a total enrollment of nearly 1,000 students. Kent State University Airport is located approximately three miles from the subject property. Kent State University Airport is a public airport in Stow, owned by Kent State University. Last year it had 72,500 aircraft operations, an average of 198 per day. Within two miles is Summa Health System, the top employer in Akron with approximately 11,000 people employed.

Traffic Counts and Demographics

Cuyahoga Falls has approximately 75,114 individuals residing within a three-mile radius of the property and more than 143,680 within a five-mile radius. The Red Lobster property is located on Graham Road which intersects with Ohio State Route 8. Graham Road has a daily traffic count of approximately 28,976 vehicles. Nearby Ohio State Route 8 has a daily traffic count of roughly 70,494 vehicles.

Akron, Ohio

Akron is the county seat of Summit County, Ohio. Akron is the fifth largest city in Ohio as well as a part of the Cleveland-Akron-Ohio Metropolitan Statistical Area. It has historically served as a hub for rubber production, in which Firestone, General Tire, as well as Fortune 500 Companies Goodyear and First Energy have headquartered in. In addition, the University of Akron, which has a total enrollment of roughly 25,000 students, is located within the city limits, and has been awarded one of the "Best in the Midwest" by the Princeton Review. The PGA World Golf Championships travels to Akron each year for the Bridgestone Invitational at Firestone Country Club.









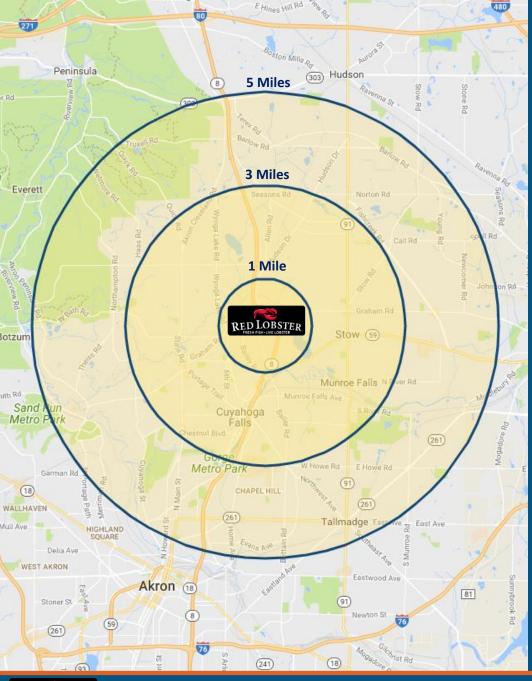




Demographics



178 140 135 264 541 242 089 683 576 576 396	3 Miles 76,302 75,114 74,853 74,269 \$71,183 \$56,020 \$31,364 33,908 32,955 32,892 31,355	5 Miles 146,760 143,680 143,318 139,499 \$72,227 \$55,214 \$30,846 63,025 61,100 61,061 57,787
140 135 264 541 242 089 683 576 576	75,114 74,853 74,269 \$71,183 \$56,020 \$31,364 33,908 32,955 32,892	143,680 143,318 139,499 \$72,227 \$55,214 \$30,846 63,025 61,100 61,061
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576 576	32,955 32,892	61,100 61,061
576 576	32,955 32,892	61,100 61,061
576	32,892	61,061
396	31,355	57,787
454 \$	136,728	\$144,577
061	68,095	133,034
83%	4.70%	4.83%
23	24	24
040/	92.33%	85.07%
81%	0.03%	0.04%
		8.50%
01%	3.32%	
	.81% .01%	.01% 0.03%



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